
**Annual
Report
2024/2025**



VISION

To attain our vision through athlete-centric programs that creates pathways to competitive achievement and beyond

MISSION

To develop and sustain ourselves as a major sport through good management and effective programs

OUR VALUES

Professionalism . **R**espect . **I**ntegrity . **D**edication . **E**ducation .



CUESPORTS SINGAPORE

Annual Report 2024/2025

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OVERVIEW OF CUESPORTS SINGAPORE

Cuesports Singapore (referred to as “CS”) is the sole governing body for billiards, snooker, pool and carom sports in Singapore.

CS was first named as Singapore Billiards & Snooker Council and registered with the Registry of Societies on 27 July 1965. It was renamed as Cuesports Singapore on 11 August 2004. It was converted to a charity with UEN number S65SS0011D on 19 January 2011 under Ministry of Culture, Community and Youth (MCCY) and Sport Singapore (SportSG). The governing instrument of CS is its constitution.

In addition, Cuesports Singapore has been accorded IPC (Institution of a Public Character) status from 15 April 2024 to 15 April 2026 which allows the association to receive tax-deductible donations.

REGISTERED ADDRESS:

3 Stadium Drive #01-33 Sports Hub, Singapore 397630.

AUDITOR:

CA Assurance LLP

OUTSOURCE ACCOUNTANT:

AST Corporate Services Pte Ltd

BANKERS:

DBS Bank Ltd

UOB Bank

CUESPORTS SINGAPORE’S OBJECTIVES:

- i. Promote, develop and increase participation for the sport of Billiards, Snooker and Pool in Singapore.
- ii. Promote physical activity for health and wellness, foster community engagement and bonding for social inclusiveness and integration, and inspire the Singapore Spirit through Billiards, Snooker and Pool.
- iii. To engage communities and provide Billiards, Snooker and Pool access to vulnerable segments of the community such as youth at risk and the less privileged.
- iv. Unify, co-ordinate, sanction and organise Billiards, Snooker and Pool activities in Singapore, including national and international Billiards, Snooker and Pool tournaments and events.
- v. Raise the competitive standards of Billiards, Snooker and Pool athletes in Singapore for sustainable elite level performance at international competitions and multi-sport major games.
- vi. Provide sport pathways and opportunities for the progression and advancement of Billiards, Snooker and Pool athletes, coaches and technical officials in Singapore.



- vii. Raise the technical capability of Billiards, Snooker and Pool coaches and technical officials in Singapore.
- viii. Do all things complementary or incidental to attain the aforesaid objectives.

CS IS AFFILIATED TO THE FOLLOWING BODIES:

LOCAL:

- i. Singapore National Olympic Council (SNOC) – to be able to take part in major events i.e. SEA Games, Asian Games.

INTERNATIONAL:

- i. World Pool-Billiard Association (WPA) – to be able to take part in international events for pool.
- ii. Asian Confederation Billiards Sports (ACBS) – to be able to take part in regionally sanctioned events for billiards and snooker.
- iii. International Billiards and Snooker Federation (IBSF) – to be able to take part in World Championships for billiards & snooker.
- iv. World Snooker Federation (WSF) – to be able to take part in regionally sanctioned events for billiards and snooker.



PRESIDENT'S MESSAGE

Dear Affiliates, Members, Partners, and Friends of Cuesports Singapore (CS),

As we reflect on the past year, I am filled with deep appreciation and pride for the progress we have made together. FY2024 has been a year of resilience, transformation, and steady growth. Cuesports Singapore remained steadfast in strengthening the foundation of our association while laying the groundwork for a dynamic and sustainable future.

This FY24/25 Annual Report also marks the conclusion of the current Board's two-year term, which commenced in 2023. As we prepare to welcome the incoming Board, I wish to extend my sincere gratitude to each member of the outgoing Board for their dedication, leadership, and commitment. Your collective contributions have been pivotal in advancing our strategic objectives and in driving the continued development of cuesports in Singapore.

REVIEW OF 2024 - 2025

HIGH PERFORMANCE DEVELOPMENT

The past year has seen significant strides in the performance and development of our athletes. We have witnessed extraordinary achievements from our athletes, both in local competitions and on the international stage, demonstrating not only their technical capabilities but also their unwavering commitment to the sport.

Notably, spexScholars Aloysius Yapp and Peter Gilchrist delivered strong performances, while several other carded and development athletes made commendable progress in their competitive journeys, further raising the profile of cuesports in Singapore.

As part of our long-term athlete development strategy and ensure its long-term viability, we continue to strengthen our pipeline of carded, intermediate, and development athletes. Identifying and supporting both podium-ready and podium-potential talent remains a key priority, ensuring that our athletes have access to the resources, training, and guidance necessary to succeed at the highest levels.

Looking ahead, the 33rd SEA Games in Thailand presents a valuable opportunity for our athletes to shine on the regional stage. Simultaneously, early preparations have begun for the 35th SEA Games, which Singapore will host in 2029 - an event we believe will inspire and energise the next generation of cuesports athletes and supporters.



NATIONAL AND REGIONAL COMPETITIONS

Cuesports Singapore continued to deliver an engaging and inclusive sporting calendar throughout FY2024, organising a series of national and regional competitions aimed at involving the broader community, athletes, and stakeholders. These events served as important platforms for competitive development and community engagement.

In total, 13 National and 2 Regional competitions were successfully hosted, underscoring our commitment to both grassroots and high-performance development. A key highlight was the return of the Singapore Snooker Open, branded the SongHe Singapore Open 2024, which took place from September to October. This flagship event featured top-ranked regional players alongside Singapore's finest, showcasing a high level of competition from the Qualifying Rounds to the Main Stage.

To broaden our outreach, all key matches from these events were live-streamed on our social media platforms, reaching an audience of over 21,000 viewers – a testament to the growing public interest in the sport.

CUESPORTS SINGAPORE ACADEMY (CSA) – A NEW CHAPTER

In November 2024, we bid farewell to the Cuesports Singapore Academy at Katong Shopping Centre, a facility that served as a cornerstone of our development efforts since 2017. With the support of Sport Singapore and the broader cuesports community, CSA@Katong played a central role in nurturing talent and hosting numerous competitions, training sessions, and community outreach programmes.

While its closure marked the end of an era, it also signalled the beginning of a new phase of growth. We extend our heartfelt appreciation to the various sports facility operators who have supported us during this transitional period, enabling us to sustain momentum in our athlete development programmes.

We are now targeting Q4 2025 for the establishment of a new Cuesports Singapore Academy—our National Training Centre. This new facility will continue to provide a high-quality, athlete-centric environment that supports daily training, technical development, and the cultivation of high-performance behaviours necessary for success at both national and international levels.

FUNDRAISING AND RESOURCE DEVELOPMENT

To enhance the sustainability of our programmes, fundraising was identified as a key performance indicator in FY2024. In an effort to diversify our revenue sources beyond SportSG grants, Cuesports Singapore pursued strategic collaborations with sponsors and partners through event-based initiatives.

Additionally, we launched an online public fundraising campaign in support of the National Team, High-Performance Team, and the upgrading of CS Academy facilities.





These initiatives have contributed meaningfully to our financial sustainability, while also strengthening partnerships and creating long-term value for all stakeholders.

ACKNOWLEDGEMENTS

The achievements of the past year would not have been possible without the collective effort and unwavering support of our community. I would like to extend my deepest gratitude to the Ministry of Culture, Community and Youth, Sport Singapore, Singapore National Olympic Council, our affiliates, sponsors, partners, donors, Secretariat, Board members, and subcommittees.

Your continued support and belief in our mission have been instrumental to our progress. We look forward to another exciting year of growth, collaboration, and sporting excellence.

Together, let us continue to advance cuesports in Singapore and break new ground.

Mr Christopher Chuah
President
Cuesports Singapore



CUESPORTS SINGAPORE BOARD



Mr Christopher Chuah
President



Mr Paul Pang
Vice President



Mr Ivan Lim
Vice President



Mr Cheung Yew Tak
Vice President



Mr Vincent Sum
Honorary Secretary



Ms Yap Siew Peng
Honorary Treasurer



Mr Emrys Phua
Assistant Treasurer



Mr Ang Chor Ho
Board Member



Mr Sean Mathews
Board Member



Ms Hong Jia Yu
Independent Board
Member



Mr Terence Teo
Independent Board
Member



Mr Vijay
Independent Board
Member



Mr Marvin Lim
Athletes Commission Chairperson

CUESPORTS SINGAPORE BOARD

NAME	POSITION	OCCUPATION	PRIOR APPOINTMENT/S in Cuesports
Mr Christopher Chuah Chee Kian	President	Managing Director	President (June 2023 to present) President (June 2014 to June 2021) Board Member (June 2013 to June 2014)
Mr Paul Pang Yue Min	Vice President	Business Development Manager	Vice President (July 2015 to present)
Mr Ivan Lim Wi Aun		Executive Vice President, HR	Vice President (June 2023 to present) Vice President (June 2013 to June 2021)
Mr Cheung Yew Tak		APAC Quality Lead, Service Logistics	Vice President (June 2023 to present)
Mr Sum Kak Seng Vincent	Honorary Secretary	Construction Project Management	Hon. Secretary (June 2023 to present) Board Member (June 2021 to June 2023)
Ms Yap Siew Peng	Honorary Treasurer	Real Estate Salesperson	Hon. Treasurer (June 2023 to present)
Mr Phua Kang Sheng Emrys	Assistant Treasurer	Director	Assistant Treasurer (June 2023 to present)
Mr Ang Chor Ho	Elected Board Member	Retiree	Board Member (June 2021 to present)
Mr Sean Mathews	Elected Board Member	Self-employed	Board Member (June 2023 to present)
Mr Sabapathy Ravindranath Vijay *	Independent Board Member	Director	Independent Board Member (July 2023 to present)
Mr Teo Chen Wei Terence *	Independent Board Member	Managing Director	Independent Board Member (July 2023 to present)
Ms Hong JiaYu *	Independent Board Member	Associate	Independent Board Member (July 2023 to present)
Mr Lim Chun Kiat Marvin#	Athlete Commission Chairman	Free Lance Coach	Athlete Commission (July 2023 to present)

* Appointed on 19 July 2023

Elected on 28 July 2023





SUB-COMMITTEE

AUDIT COMMITTEE



Mr Ang Chor Ho
Chair



Mr Dominic Pan
Member



Mr Vijay
Member

DISCIPLINARY COMMITTEE



Mr Christopher Chuah
Chair



Mr Ivan Lim
Member



Mr Dominic Loh
Member

SELECTIONS COMMITTEE



Mr Ivan Lim
Chair



Mr Paul Pang
Member



Mr Sean Tan
Member

HIGH PERFORMANCE, COACHING, YOUTH DEVELOPMENT COMMITTEE



Mr Ivan Lim
Chair



Mr Paul Pang
Co-Chair



Mr Ang Chor Ho
Co-Chair



Mr Sean Tan
Member (Snooker)



Mr Sean Matthews
Member
(Snooker)



Mr Dominic Pan
Member
(Pool)



Mr Tan Zhong Wei
Member
(Snooker)



Mr Chris Chew
Member
(Billiards and Snooker)



SUB-COMMITTEE

APPEALS COMMITTEE



Mr Cheung Yew Tak
Chair



Mr Sean Tan
Member



Mr Ivan Lim
Member

TOURNAMENT AND REFEREE COMMITTEE



Mr Vincent Sum
Chair



Mr Paul Pang
Member



Mr Ang Chor Ho
Member



Mr Sean Matthews
Member



Mr Sean Tan
Member



Mr Ivan Lim
Member



Mr Steve Chua
Member



Mr Chris Chew
Member



Mr Tan Zhong Wei
Member

OFFICE & FINANCE COMMITTEE



Ms Cindy Yap
Chair



Mr Emrys Phua
Member



Mr Sean Tan
Member



Mr Ong Ken Lun
Member

INSTITUTION OF A PUBLIC CHARACTER (IPC) COMMITTEE



Mr Christopher Chuah
Chair



Ms Cindy Yap
Member



Ms Kay Tan
Member

SUB-COMMITTEE

MARKETING & SPONSORSHIP COMMITTEE



Mr Christopher Chuah
Chair



Mr Justin Chen
Member

ATHLETE COMMISSION



Mr Marvin Lim
Chair



Mr Jaden Ong Jia Jun
Member



Mr Sharik Aslam Sayed
Member



Mr Ang Boon Lay
Member



Mr Peter Gilchrist
Member

NATIONAL COACHES

NATIONAL COACHES



Mr Toh Lian Han
National and Intermediate Squad
Pool Coach



Mr Bernard Tey
National and Intermediate Squad
Snooker Coach



Mr Marvin Lim
Snooker Development &
Women Development
Squad Coach



Mr Ricky Chew
Pool Men & Women Carded Player,
Intermediate Squad Coach



Mr Colebrook Jason Maurice
Billiards Development Squad Coach

SECRETARIAT

CUESPORTS SINGAPORE SECRETARIAT



Mr James Soh

General Manager
Appointed since Oct'23



Ms Lim Voon Nna

Finance Manager
Appointed since Aug'15



Ms Ashley Lim

Admin & Accounts Senior Executive
Appointed since Jul'22



Mr Desmond Goh

High Performance Manager
Appointed since Sep'21



Ms Liew Lily

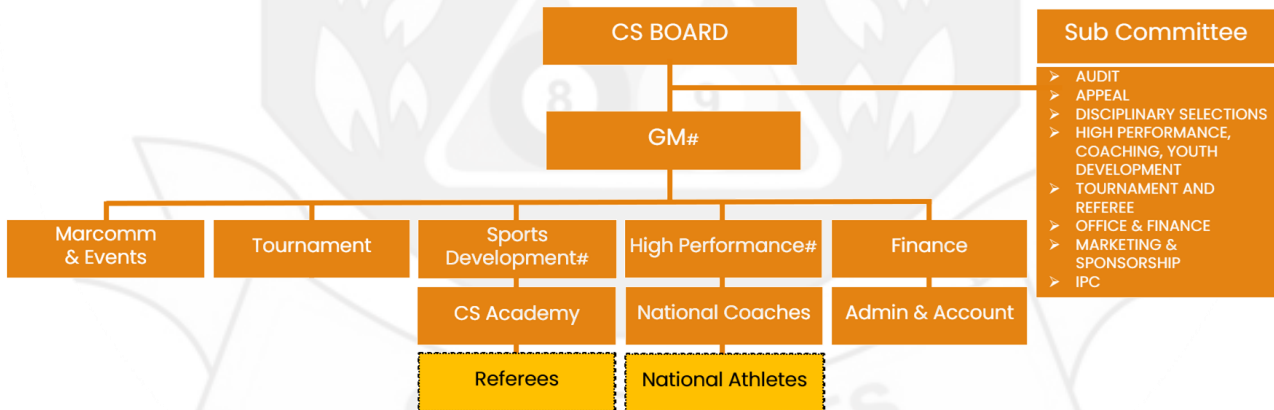
Sports Development Manager
Appointed since Sep'17



Ms Jermaine Soong

Tournament Manager
Appointed since Jan'22

ORGANISATIONAL STRUCTURE



SafeGuarding Officers



OUR AFFILITATES

As at the date of this Annual Report, Cuesports Singapore has **14 Full Members** and **8 Associate Members**:

FULL MEMBERS	
1	Changi Beach Club
2	Chinese Swimming Club
3	Civil Service Club
4	Club HDB
5	Orchid Country Club
6	Serangoon Gardens Country Club
7	SIA Group Sports Club
8	Singapore Cricket Club
9	Singapore Island Country Club
10	Singapore Recreation Club
11	The Keppel Club
12	The National University of Singapore Society
13	The Tanglin Club
14	Warren Golf & Country Club

ASSOCIATE MEMBERS	
1	Klassic Club Pte Ltd
2	Lagoon Billiard Room Pte Ltd
3	Lagoon Snooker Centre Pte Ltd
4	National Service Resort & Country Club
5	Play@GovTech
6	Punggol Billiard Pte Ltd
7	Singapore Snooker Club Pte Ltd
8	West Coast Billiard Saloon Pte Ltd





SPORTS DEVELOPMENT



SPORTS DEVELOPMENT OVERVIEW



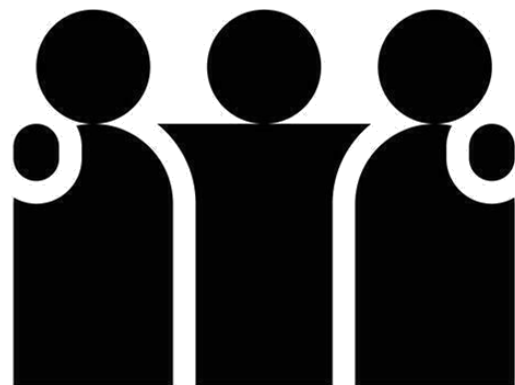
13 National & 2 Regional Competitions



1,270 Participants



12 Events & 1 Technical Course



**168 Event Participants
12 Technical Course Participants**



25 Technical Officials



NATIONAL COMPETITION

1	National Snooker League & Champion of Champions	8 January – 22 June 2024
2	National U25 9 Ball Ranking 2024	13 – 29 June 2024
3	National U28 Snooker Ranking 2024	30 June – 6 July 2024
4	ARC National 9 Ball Open Ranking 2024	20 – 21 July 2024
5	ARC National 9 Ball Women Ranking 2024	20 – 21 July 2024
6	CSA Billiards League	22 July – 18 August 2024
7	2nd National U25 9 Ball Ranking 2024	13 – 27 October 2024
8	National Snooker Championship 2024	1 – 22 December 2024
9	National Billiards Championship 2024/2025	15 – 24 February 2025
10	National 9 Ball Open Championship 2024/2025	24 February – 9 March 2025
11	National 9 Ball Women Championship 2024/2025	24 February – 9 March 2025
12	2nd National U28 Snooker Ranking 2024/2025	10 – 16 March 2025
13	National Women Snooker Championship 2024/2025	22 – 30 March 2025

REGIONAL COMPETITION

14	Regional Snooker Meet 2024	29 – 30 September 2024
15	SongHe SG Snooker Open 2024	22 September – 6 October 2024



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NATIONAL SNOOKER LEAGUE & CHAMPION OF CHAMPIONS

Date 8 January 2024 - 20 June 2024
 Venue Katong Shopping Centre
 Number of Teams 34 Teams

NATIONAL SNOOKER LEAGUE WINNERS

Division	Champion	Runner Up	High Break
1	CBC Sharks	Nghee Hai Hern Club	Jaden Ong
2	SZ Titan	Gallop Billiards	Yeo Lee Huat / Marcus Lim
3	SCC	SZ Spartan	Glenn Yeo
4	SRC Falcons	Wei Nan Athletic Association	Beins Michael Wesley
5	SRC Hawks	Warrenities	Ronson Choo

CHAMPION OF CHAMPIONS WINNERS

Champion	CBC Sharks
Runner up	Nghee Hai Hern Club
Semi-Finalist	SZ Titan
Quarter	SRC Falcons
Finalist	SRC Hawks
High Break	Wei Nan Athletic Association James Koo Pet Chai

TOURNAMENT PHOTOS



2 NATIONAL U25 9 BALL RANKING 2024

Date: 13 - 29 June 2024
 Venue: Cuesports Singapore Academy
 Number of Participants: 56

WINNERS



Champion
Jerome Tan



Runner Up
Wallace Wong



Semi Finalist
Zachary Chew



Semi Finalist
Tan Wei Shuen, Nicholas

3 NATIONAL U28 SNOOKER RANKING 2024

Date: 30 June 2024 - 6 July 2024
 Venue: Cuesports Singapore Academy
 Number of Participants: 16

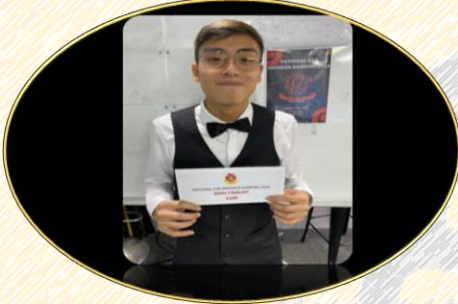
WINNERS



Champion
Reno Sam



Runner Up
Bhavin Sham



Semi Finalist
Tang Jing Heng



Semi Finalist
Jonathan Goh



4

ARC NATIONAL 9 BALL OPEN RANKING 2024

Date: 20 - 21 July 2024
 Venue: Aspire Recreation Centre
 Number of Participants: 124

WINNERS



Champion
Aloysius Yapp



Runner Up
Louis Cai



Semi Finalist
Chan Keng Kwang



Semi Finalist
Leigh Ko

5

ARC NATIONAL 9 BALL OPEN RANKING 2024

Date: 20 - 21 July 2024
 Venue: Aspire Recreation Centre
 Number of Participants: 13

WINNERS



Champion
Yu Anran



Runner Up
Venus Lim



Semi Finalist
Jef Tan



Semi Finalist
Jermaine Soong



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CSA BILLIARD LEAGUE

Date: 22 July 2024 – 18 August 2024
 Venue: Cuesports Singapore Academy
 Number of Participants: 25

LEAGUE LADDER

Division	Team	Wins
1	Team Karthik	18
2	Team Alex	16
3	Team Ricky	12
4	Team Jason	12
5	Team Peter	10
6	Team Rave	7

Single Break
 Scotch Doubles

Jason Colebrook – 87
 Alex Puan/Ivan Chua – 56

Billiards League Results



Week 5

Team Peter	2	Team Jason	3
Team Ricky	2	Team Rave	3
Team Karthik	3	Team Alex	2

League Ladder	wins	points differential
Team Karthik	18	+ 393
Team Alex	16	+ 606
Team Ricky	12	- 88
Team Jason	12	- 161
Team Peter	10	- 451
Team Rave	7	-299

Singles Breaks

Alex Puan	73, 47, 44, 42
Karthik	71, 32
Parag Paithankar	47
Jason Colebrook	43
Ivan Chua	37
Simon Yeo	35
Ang Chor Ho	34

Scotch Doubles Breaks

Alex/Ivan	56, 31
Jason/Kenneth	31

Billiards League

Commences July 21st.
 All matches played at CSA on weeknights
 Teams can represent clubs, or just be a
 group of friends from different clubs
 Each team plays 2 singles matches and
 one scotch doubles match (45 minutes)
 each week. Can use 2, 3 or 4 players—
 your choice.
 Handicaps adjusted weekly based on indi-
 vidual wins and losses
 Beginners welcome
 Round robin season, with the top two
 teams playing off in a Grand Final
 Weekly team match fee of \$30 to cover
 the use of the tables.

If you wish to play, but don't have a
 team, WhatsApp Jason Colebrook on
 9085951 and we will find you a team.

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2ND NATIONAL U25 9 BALL RANKING 2024

Date: 13 – 27 October 2024
 Venue: Cuesports Singapore Academy
 Number of Participants: 82

WINNERS



Champion
 Venus Lim



Runner Up
 Ethan Tan



Semi Finalist
 Ryan Ong



Semi Finalist
 Wong Yi Zhe



8

NATIONAL SNOOKER CHAMPIONSHIP 2024

Date 1 - 22 December 2024
 Venue Lagoon Billiard Room
 Number of Participants 100

WINNERS



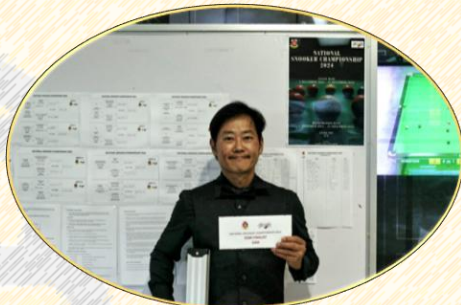
Champion
 Jaden Ong



Runner Up
 Marvin Lim



Semi Finalist
 Wang Zhan Feng



Semi Finalist
 Danny Lam

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NATIONAL BILLIARD CHAMPIONSHIP 2024/2025

Date 15 - 24 February 2025
 Venue Lagoon Billiard Room
 Number of Participants 17

WINNERS



Champion
 Karthik Ramaswamy



Runner Up
 Toh Lian Han



Semi Finalist
 Ricky Chew



Semi Finalist
 Alex Puan



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NATIONAL 9 BALL CHAMPIONSHIP 2024/2025

Date 24 February 2025 – 9 March 2025
 Venue Aspire Recreation Centre
 Number of Participants 136

WINNERS



Champion
Aloysius Yapp



Runner Up
Chan Keng Kwang



Semi Finalist
Fong Sim Yee



Semi Finalist
Dominic Ng

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NATIONAL 9 BALL WOMEN CHAMPIONSHIP 2024/2025

Date 24 February 2025 – 9 March 2025
 Venue Aspire Recreation Centre
 Number of Participants 16

WINNERS



Champion
Venus Lim



Runner Up
Jef Tan



Semi Finalist
Jessica Tan



Semi Finalist
Yu Anran



12

2nd NATIONAL U28 SNOOKER RANKING 2024/2025

Date: 10 - 16 March 2025
 Venue: Klassic Club Pte Ltd
 Number of Participants: 20

WINNERS



Champion
Wang Zhan Feng



Runner Up
Lee Han Qiang



Semi Finalist
Tang Jing Heng



Semi Finalist
Yu Anran

13

NATIONAL WOMEN SNOOKER CHAMPIONSHIP 2024/2025

Date: 22 - 30 March 2025
 Venue: Snooker Zone
 Number of Participants: 12

WINNERS



Champion
Jef Tan



Runner Up
Yu Anran



Semi Finalist
Audrey Chua



Semi Finalist
Neo Yue Xuan



REGIONAL SNOOKER MEET 2024

Date
Venue

29 - 30 September 2024
KLASSIC CLUB PTE LTD

Team Singapore
Representatives

Marvin Lim
Sunny Wang
Jaden Ong
Bernard Tey
Chan Keng Kwang

Team Cambodia
Representatives

Kingsley Ang
Neang Tola
Keo Ravy

TOURNAMENT PHOTOS



SONGHE SINGAPORE SNOOKER OPEN 2024

Date
Venue
Number of Participants
High Break

22 September – 6 October 2024
Lagoon Billiard Room
123
Pankaj Advani – 137

WINNERS



Champion
Pankaj Advani



Runner Up
Jaden Ong



Semi Finalist
Lim Kok Leong



Semi Finalist
Shrikrishna Suryanarayanan

TOURNAMENT PHOTOS



TOURNAMENT PHOTOS



CS ACADEMY PROGRAMME AND ENGAGEMENT

1 FUN AND ENJOY CUESPORTS PROGRAMME

School Hwa Chong International
Date 17, 20, 21, 23 May 2024
Venue Cuesports Singapore Academy
Number of Participants 36
Programmes Objectives

- Introduction of fundamental to all students
- Create bonding among students
- Learn rules and gameplay of Cuesports

Event Photos



School
Date
Venue
Number of Participants

The Hut Youth
20 & 22 August 2024
Cuesports Singapore Academy
16

Event Photos



Date
Venue
Number of Participants

25 August 2024 & 2 November 2024
Cuesports Singapore Academy
18

Event Photos



4

COMMUNITY ENGAGEMENT

Organization
Date

Law Association
February 2023 - November 2024



5

COMMUNITY ENGAGEMENT

Organization
Date

VISA
December 2022 - November 2024



6

COMMUNITY ENGAGEMENT

Organization
Date
Programme Objectives

Team Players Choice (TPC) Sport Club
December 2023 - November 2024
Create a platform for the public/player who want to improve their game of any level.



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COMMUNITY ENGAGEMENT

Organization
Date

Standard Chartered Bank
29 June 2024



8

COMMUNITY ENGAGEMENT

Organization
Date

TMC Students Club
6 July 2024



9

COMMUNITY ENGAGEMENT

Organization
Date

Singtel Corporate Event
11 October 2024



Organization

Corporate Friendly Pool Game 2024

Visa, Law Association, GovTech

Date

20 October 2024



TECHNICAL OFFICIALS

REFEREE GLOBAL INVOLVEMENT

2024 WORLD MATCHPLAY BILLIARD CHAMPION, CARLOW, IRELAND

Date

12th – 19th April 2024

Our team of Singapore referees had the opportunity to officiate at the 2024 World Matchplay Billiard Champion in Carlow, Ireland.

Referees Lily Liew, Serene Ong, Stefan Ng, and Georjoe Goh demonstrated exceptional performance and professionalism, earning key appointments including three quarter-finals, one semi-final, and the prestigious role of Grand Final marker. Their contributions were acknowledged by WORLD BILLIARDS LIMITED.

Referees involved

Stefan Ng

Serene Ong

Georjoe Goh

Liew Lily

EVENT PHOTOS & LETTER OF RECOGNITION



World Billiards Limited
75 Whiteladies Road,
Bristol,
United Kingdom,
BS8 2NT

e: events@world-billiards.com

26th April 2024

Cuesports Singapore
Via email

RE: 2024 World Matchplay Billiards Championship in Ireland

To Cuesports Singapore,

World Billiards would like to acknowledge the contribution from Singapore referees at the recent World Matchplay Billiards Championship in Carlow, Ireland. This event, together with the Irish Open, was held from 12th to 19th April.

We were delighted to see Lily Liew, Serene Ong, Stefan Ng and Georjoe Goh at this prestigious event.

They all performed very well, as shown by the fact that between them they were awarded three quarter finals, one semi-final and a grand final marker role.

We look forward to seeing these referees or other Singapore referees at future events.

Yours sincerely,

Chris Coumbe
Director & Company Secretary
World Billiards Ltd.

WORLD BILLIARDS LIMITED
Company No 7865373. Registered in England.
Directors: Jason Colebrook (MD) - Chris Coumbe - Jim Burke - Darren Clark - Paul Collier - Aonghus McNally
Honorary President: Roston Chapman
www.world-billiards.com



TECHNICAL OFFICIALS

REFEREE COURSE 2024

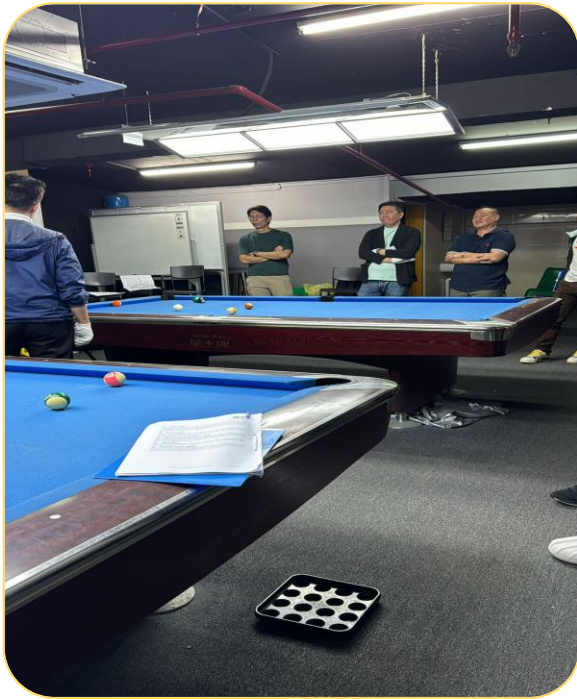
Date	8, 14 & 15 September 2024
Venue	Cuesports Singapore Academy
Number of Participants	12

The Grade C Referee Course was successfully conducted on 8, 14, and 15 September 2024 at the Cuesports Singapore Academy. A total of 12 participants attended the course, which was led by Mr Georjoe Goh.

The course delivered a comprehensive learning experience, incorporating both theoretical instruction and practical application to enhance the participants' understanding and skills.

Participant feedback was highly positive, with many attendees expressing enthusiasm and interest in attending similar educational programmes in the future.

EVENT PHOTOS





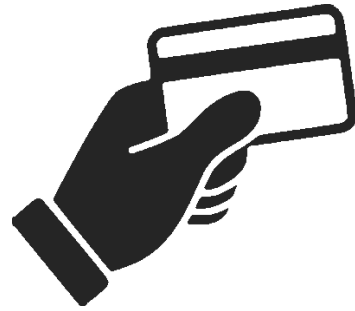
HIGH PERFORMANCE



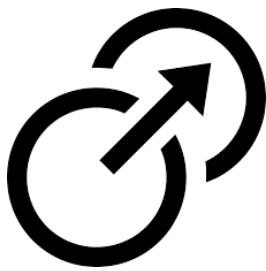
HIGH PERFORMANCE OVERVIEW



2 spexScholars



13 Carded Athletes



23 Intermediate Athletes



33 Development & Youth Athletes



5 National Coaches



49 Overseas Tournament



18 Podium finishes



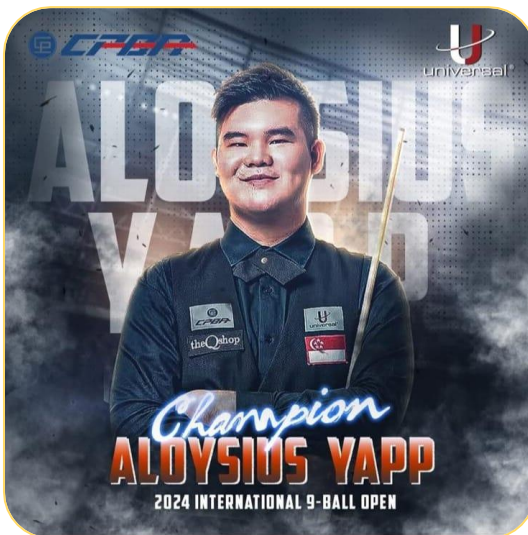
SPORT EXCELLENCE (spex) ATHLETES

spexScholarship

ALOYSIUS YAPP



COMPETITION	
WNT Scottish Open, May 2024	Quarter-finals
Batam Open, July 2024	Champion
WNT Zen and Yuan 8 Open, Sept 2024	Third place
WNT Beasley Open, Nov 2024	Quarter-finals
WNT International Open, Nov 2024	Champion
WNT Marboys Open, Dec 2024	Runner-up
WNT Chinese Taipei Open, Dec 2024	Quarter-finals
WNT 2nd Zen and Yuan 8 Open	Runner-up
WNT Reyes Cup	Team ASIA - MVP Award
WNT Premier Pool League	Fifth Placing
Matchroom World	Ranked #5 (as of 31st March 2025)
AWARD	
Singapore Sports Awards 2024	Meritorious Award (Individual)



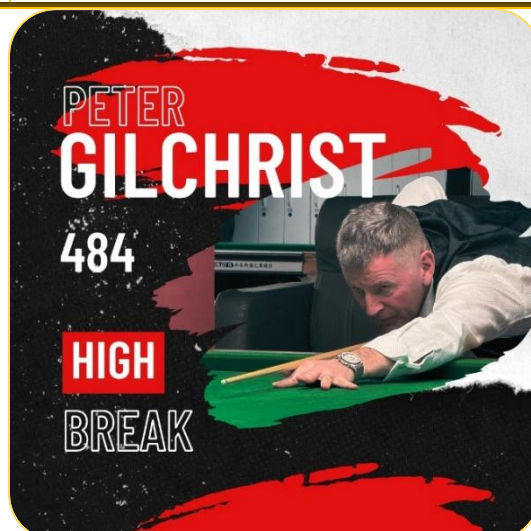
SPORT EXCELLENCE (spex) ATHLETES



spexScholarship

PETER GILCHRIST

COMPETITION	
Irish Open, April 2024	Runner-up
Pacific International, June 2024	Champion
Jim Williamson Open, Aug 2024	Runner-up
Auckland Open, Sept 2024	Runner-up
New Zealand Open, Sept 2024	Runner-up
English Open, Oct 2024	Runner-up
World Billiards Championship, Oct 2024	Semi-finalist
Queensland Open, Nov 2024	Champion
UK Championship, Jan 2025	Runner-up
Sydney Open, Jan 2025	Champion
Club 200 Open, Mar 2025	Champion
World Ranking #2 (as of 31st March 2025)	
AWARD	
Singapore Sports Awards 2024	Sportsman of the Year Finalists



SPORT EXCELLENCE (spex) ATHLETES

spexCARDING ATHLETES	
1	Peter Gilchrist
2	Aloysius Yapp
3	Toh Lian Han
4	Sharik Sayed
5	Chan Keng Kwang
6	Fraser Leow Wen Jie
7	Tan Hui Ming Jessica
8	Ng Yi Huai Suvene
9	Charlene Chai
10	Ong Jia Jun
11	Lim Chun Kiat Marvin
12	Tey Choon Kiat
13	Sunny Wang
14	Karthik Ramaswamy
15	Wang Zan Feng

The number of carded athletes has been reduced from 17 in FY2023.



COMPETITIONS AND HIGHLIGHTS

APRIL 2024

ACBS ASIAN LADIES 9 BALL, SAUDI ARABIA

Representing Athletes	Jef Tan & Venus Lim
Team Manager	Dominic Pan

Jef Tan faced one of the tournament favourites in the knockout stage and concluded her campaign in the Round of 16.



MAY 2024

ASIA OCEANIA Q SCHOOL EVENT, BANGKOK, THAILAND

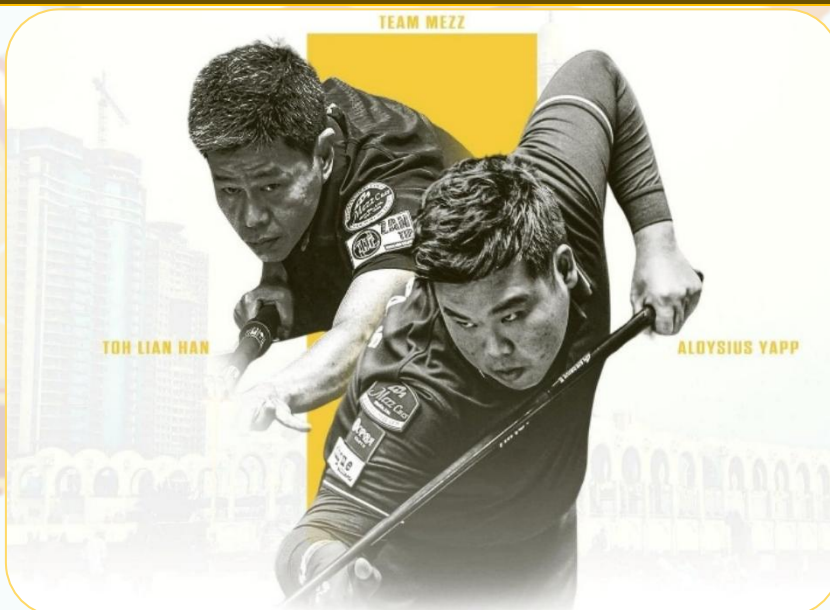
Representing Athletes | Jaden Ong



JUNE 2024

WORLD POOL CHAMPIONSHIP, SAUDI ARABIA

Representing Athletes | Aloysius Yapp & Toh Lian Han



M8 SNOOKER 6 RED OPEN, KUALA LUMPUR, MALAYSIA

Representing Athletes

Bernard Tey, Chan Chee Keong, Chan Keng Kwang, Marvin Lim & Sunny Wang

Marvin Lim progressed to the Semi-Finals after securing a notable victory over Lim Kok Leong, the winner of the May 2024 Asia Pacific Q School, in the Quarterfinals.

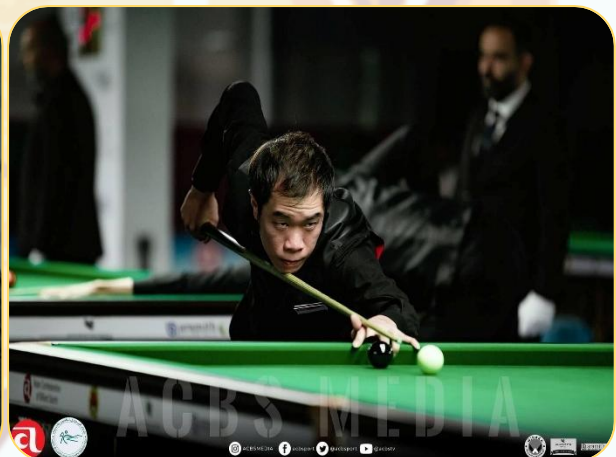


JULY 2024

ACBS ASIAN 6 RED SNOOKER & BILLIARD 100 UP CHAMPIONSHIP

Representing Athletes

Jaden Ong, Marvin Lim, Karthik Ramaswamy & Ivan Chua



BATAM OPEN 10 BALL CHAMPIONSHIP

Representing Athletes | Aloysius Yapp



EUROPEAN OPEN QUALIFIERS

Representing Athletes | Aloysius Yapp & Nicholas Tan Guo En

Nicholas Tan Guo En achieved an impressive victory in the finals of the European Open Qualifiers. Throughout the competition, he exhibited remarkable resilience and composure, successfully prevailing over several seasoned opponents. His performance in the decisive moments of the final match was particularly noteworthy, highlighting his strong competitive spirit and technical proficiency.



RASSON LUSHAN OPEN

Representing Athletes | Aloysius Yapp, Toh Lian Han, Desmond Goh & Nicholas Tan



SEPTEMBER 2024

AUCKLAND OPEN & NEW ZEALAND OPEN

Representing Athletes | Peter Gilchrist, Karthik Ramaswamy, Alex Puan & Jason Colebrook



WNT ZEN AND YUAN 8 OPEN, CHINA

Representing Athletes Aloysius Yapp, Toh Lian Han, Desmond Goh, Nicholas Tan & Steve Fong

Aloysius Yapp secured third place in the tournament, narrowly missing out on a finals berth after a close 11–9 loss to Johann Chua (Philippines) in the Semi-Final.



IBSF WORLD 6 REDS SNOOKER CHAMPIONSHIP, MONGOLIA

Representing Athletes | Jaden Ong & Sunny Wang



OCTOBER 2024

SONGHE SINGAPORE SNOOKER OPEN 2024

Representing Athletes | Snooker & Billiard Squad

Jaden Ong showcased remarkable skill and determination, finishing as a strong runner-up. His impressive performance contributed to an exciting and memorable tournament.





INTERNATIONAL 9 BALL OPEN

Representing Athletes | Aloysius Yapp & Nicholas Tan

Aloysius Yapp defending his International 9-Ball Open Championship title in style, defeating Moritz Neuhausen (Germany) with a commanding 13-6 score!



QUEENSLAND OPEN BILLIARDS CHAMPIONSHIP, REDCLIFFE, QUEENSLAND

Representing Athletes Peter Gilchrist & Jason Colebrook

Peter Gilchrist Clinches Title at Queensland Open Billiards Championship!



DECEMBER 2024

MATCHROOM MARBOYS OPEN, PHILIPPINES

Representing Athletes Aloysius Yapp, Toh lian han, Nicholas Tan, Lee Han Qiang, Sharan Shekaran & Aaron Leigh Ko

Aloysius Yapp delivered an impressive performance at the WNT Marboys Open, earning a well-deserved second place.





HIGH END WORLDWIDE OPEN SNOOKER CHAMPIONSHIP 2024

Representing Athletes Sunny Wang, Bernard Tey, Marvin Lim, Chan Keng Kwang & Chan Chee Keong

Chan Keng Kwang on an impressive semi-final finish at the High End Worldwide Open Snooker Championship 2024.



JANUARY 2025

CPBA 99 TOURNAMENT, HANOI, VIETNAM

Representing Athletes

Aloysius Yapp, Toh Lian Han, Gabriel Low, Nicholas Tan & Sharan Shekaran



WSF CHAMPIONSHIPS 2025, MOROCCO

Representing Athletes | Jaden Ong

Jaden Ong secured a place in the Last 16, delivering a commendable performance before narrowly falling to Fergal Quinn (Northern Ireland) with a close score of 4-3.



FEBRUARY 2025

ACBS ASIAN SNOOKER CHAMPIONSHIPS, DOHA

Representing Athletes | Jaden Ong and Sunny Wang

Sunny Wang reached the Last 24 by securing second place in his group but fell short with a 4-1 loss to Shahid Aftab (Pakistan).



MARCH 2025

CLUB 200 BILLIARDS, MANCHESTER, UNITED KINGDOM

Representing Athletes | Peter Gilchrist

Peter Gilchrist claimed victory in the Billiards tournament on the World Billiards Tour, defeating England’s Peter Sheehan in the final. In addition to securing the title, Gilchrist achieved the tournament’s highest break of 484 and recorded several other impressive breaks exceeding 300.



ASIA PACIFIC SNOOKER CHAMPIONSHIP 2025

Representing Athletes | Jaden Ong & Sunny Wang

Sunny Wang advanced to the Last 32, while Jaden Ong delivered an impressive performance with a high break of 136, securing a spot in the Last 16.





MARKETING & SPONSORSHIP



MEMBERSHIP & SOCIAL MEDIA ENGAGEMENT



4,011 Individual Members



22 Affiliates Members



13,194 Facebook followers



503 Instagram followers



**Highest Live viewership
4,911 views**



**Fundraising
(One Team Singapore Fund)
\$ 57,600**



MEMBERSHIP & SOCIAL MEDIA ENGAGEMENT

Cuesports Singapore has experienced strong growth in social media engagement over the past year. As of FY24, the organisation has amassed a following of **13,194** on Facebook and **503** on Instagram. During the financial year, Facebook content generated **1,400,307** views and reached **381,141** unique accounts. Instagram content recorded **32,426** views and reached **10,491** unique accounts. These figures represent a significant year-on-year increase in digital reach and audience engagement across both platforms.

Our main goal has always been to engage the community and draw in more fans and the general public about Cuesports through regular updates about CS events and high-quality content.

MEDIA COVERAGE

Beyond routine updates on Cuesports Singapore events and national team developments, the association maintains strong collaborations with local media outlets and strategic partners to expand outreach efforts, strengthen community engagement, and raise the overall visibility of the sport and its initiatives.

Following are the media coverages and collaboration for FY24.

THE STRAITS TIMES

2023 ST Athlete of the Year nominee: Peter Gilchrist

The Straits Times celebrates outstanding Singaporeans selected for the 2023 ST Athlete of the Year award, backed by 100Plus. We asked our nominees what music or movies inspire them, which books or memorable quotes have left an impression, and their sporting moment of 2023. This is what English billiards player Peter Gilchrist told David Lee.



Peter Gilchrist ranks winning the world championship in 2023 as his favourite sporting moment of last season as it means that he won it in four different decades. ST PHOTO: ALVIN ARIANI

David Lee
UPDATED APR 13, 2024, 06:00 AM

What are three songs that are meaningful to you?

1. Be Young, Be Foolish, Be Happy by The Tams

2023 ST Athlete of the Year nominee: Peter Gilchrist
Article by The Straits Time, 13 April 2024

THE STRAITS TIMES

Jaden Ong loses Singapore Snooker Open final to Pankaj Advani but earns praise



Singapore's Jaden Ong taking on India's Pankaj Advani during the Songhe Singapore Snooker Open final on Oct 6. ST PHOTO: SECKHOA WEE

David Lee
Sports Correspondent

UPDATED OCT 06, 2024, 10:53 PM

SINGAPORE – After producing a stunning 4-1 win against Malaysia's 2022 World Amateur Snooker Championship winner Lim Kok Leong on Oct 5, Singapore's Jaden Ong was in the mood for another giant-killing act in the Songhe Singapore Snooker Open final.

On Oct 6, the 35-year-old held the lead late in the first, second and fifth frames at the Safra Toa Payoh's Lagoon Billiard Room against three-time world amateur champion Pankaj Advani, but rued big misses as his Indian opponent won 5-1 for his first snooker title in Singapore.

Article by The Straits Time, 6 October 2024



THE STRAITS TIMES

Singapore's Aloysius Yapp weaves magic in Team Asia's inaugural Reyes Cup win



Aloysius Yapp was named the inaugural Reyes Cup's Most Valuable Player after he contributed seven points in Team Asia's 11-6 win over Team Europe in the Oct 15-18 tournament. PHOTO: MATCHROOM POOL, FACEBOOK

David Lee

UPDATED OCT 20, 2024, 12:02 AM +

SINGAPORE – The inaugural Reyes Cup, a continental tournament pitting the best pool players from Asia against their European counterparts, is named after Filipino legend Efren ‘The Magician’ Reyes, one of the sport’s greatest exponents of all time.

Fittingly, Singapore’s Aloysius Yapp left spectators at the Ninoy Aquino Stadium in Manila and TV viewers worldwide spellbound throughout the Oct 15-18 tournament, as he wielded his cue like a wand and potted balls at will to lead Team Asia to an 11-6 win over Team Europe.

Article by The Straits Time, 20 October 2024

THE STRAITS TIMES

Aloysius Yapp restores belief by retaining International Open pool title



Singapore's Aloysius Yapp beats Germany's Moritz Neuhausen 13-6 to win The International 9-Ball Open final on Nov 23. PHOTO: MATCHROOM

David Lee

UPDATED NOV 23, 2024, 09:42 PM +

SINGAPORE – After months of struggling with self-doubt, Singapore’s top pool player Aloysius Yapp finally won an individual event on the World Nineball Tour (WNT) on Nov 22, when he beat German Moritz Neuhausen 13-6 in the International 9-Ball Open final.

With a new cue in hand, the 28-year-old pocketed US\$40,000 (S\$53,900) after retaining his title and plans to celebrate with a nice steak lunch. He told The Sunday Times: ‘It’s been a while since I last made it so far at a big tournament. To win, it is really helpful for my confidence and WNT ranking.’

Article by The Straits Time 23 November 2024

SOCIAL MEDIA STREAMING AND COVERAGE

The Cuesports Singapore YouTube channel recorded a total of **21,433** views from its live streaming content during FY24.

Event	SONGHE SINGAPORE SNOOKER OPEN 2024
Date	6 October 2024
Highest Viewership	4,911



LIVE STREAMING

Cuesports Singapore Academy (CSA)	Outside of CSA
2ND NATIONAL U25 9 BALL RANKING	National Women Snooker Championship
National U28 Snooker Ranking	2nd National U28 Snooker Ranking
NATIONAL U25 9 BALL RANKING	National 9 Ball Championship
CHAMPION OF CHAMPIONS 2023/2024	National Billiards Championship
	National Snooker Championship
	SongHe Singapore Snooker Open

MEDIA COLLABORATION AND RECOGNITION EFFORT

MEDIA OUTREACH

In addition to Cuesports Singapore’s regular poster outreach effort, we have partnered with various stakeholders to more effectively engage our target audiences and garner greater visibility in extending our appreciation to all supporters, while recognizing the valuable contributions of everyone involved.



CUESPORTS SINGAPORE X SINGAPORE POLYTECHNIC MEDIA, ARTS, AND DESIGN SCHOOL (MAD) - FINAL YEAR PROJECT (FYP) MODULE

Cuesports Singapore partnered with the Media, Arts, and Design (MAD) School at Singapore Polytechnic, collaborating with their talented final-year students as part of their Final Year Project (FYP) module.

This exciting collaboration saw students putting their Year 1 and 2 learnings into action—tackling real-world communication challenges using the design thinking framework. Through fresh perspectives and creative energy, they developed integrated communication strategies and campaigns tailored to Cuesports Singapore’s objectives, demonstrating innovation, insight, and impact.



One Table, Many Tales!

Phase 1 CREATE
We aim to transform cue sports into a positive and emotional experience. By associating cue sports with fun, nostalgia, and community, we aim to create a positive perception and welcome new players, changing negative stereotypes.

Phase 2 CONNECT
We focus on building connections within youths, linking them to social media through cue sports, and encouraging them to connect with others. We leverage on social media to champion the sport and on the same we connect youth with cue sports.

Phase 3 CULTIVATE
We aim to elevate cue sports as more than just a game, positioning it as the next big step for learning and challenging themselves. We will work on the Cuesports Singapore as the next step for them to achieve, and we will be there to support.

Objective
We want to get more players among youths aged 18-35 into cue sports. When there are more players, more can give feedback into cue sports and develop themselves with cue.

Key Insight
Social circles strongly influence participation in sports. We need to engage & play in their circles are involved.

Big Idea
It's not just a sport, it's your story! By moving our focus on individuals, we bring people together to build a community & help members.

EVENT @ SINGAPORE POLYTECHNIC

- Microsite
- Out-Of-Home Ads
- Character Mascot
- Event Calendar
- Video Series
- PR Kits
- Customised Character
- Cache Balls
- Interactive QR Code
- Instagram Story Template
- User-Generated Content
- Always-On Content
- Event Impact
- Interview
- Event Follow-Up Content

Your Shot Counts

Key Message
Cue sports is not just a game, it's your story. It's a chance to connect with others, to learn, to grow, and to have fun. It's a chance to be part of a community that is always there for you.

Insight
Cue sports is not just a game, it's your story. It's a chance to connect with others, to learn, to grow, and to have fun. It's a chance to be part of a community that is always there for you.

Objective
To build a community of cue sports enthusiasts who are passionate about the game and who are willing to help others learn and improve.

Small action, BIG DIFFERENCE!
Recognising that even the smallest actions, over time, can create a significant impact. We aim to build a community that creates just like a single hit of a cueball.

Phase 1: Awareness
SHOWING THE BENEFITS OF THE COMMUNITY THROUGH THE MEDIA

Phase 2: Engagement
SHOW THE FANBOY TRIBE THROUGH TRADY ATTENDANCE AND MAKE THEM FEEL A SENSE OF BELONGING AT CUESPORTS SINGAPORE

Phase 3: Advocacy
LET US GET ABOUT MEMBERS TO SHARE THEIR EXPERIENCES AND INFLUENCE NEW MEMBERS TO CONTRIBUTE TO THE COMMUNITY



"I'm not a gangster, I just love playing pool."

Sean has been playing cue sports for years, always hearing the same old stereotype that isn't true. Will you be the one to help break these labels?

I'm Sean. People started calling me "gangster", and my partners were always hanging out with the wrong crowd.

I am more than what people think I am.

Pool is a serious, disciplined sport. A quality by, and with, respect.

Competes in about skills, not stereotypes!

Changes from co-creation:

- Changed the image on post 3 into something stronger
- Standardise shadow & caps on font to avoid being mistaken for different fonts.

Hashtags: #CueSports #BreakTheStereotype #PlayPool #EveryonePlays #SkillsNotStereotypes



GATHER AT THE TABLE

EVERYONE IS WELCOME

COMMUNICATION OBJECTIVE
Spread awareness about Cuesports Singapore & cue sports by educating people with engaging live-action and table-pooled content. Encourage participation by hosting friendly challenges and inviting people to play at least once.

TARGET AUDIENCE
18 - 35 YEARS OLD

INSIGHTS

- 68.4% are willing to try cue sports if they knew more & had easier access to facilities or programs.
- 78.9% of the respondents who have played cue sport once often return for more due to their initial positive experience.

SPONSORSHIP/PARTNERSHIP
SAFRA, mothership

OFFLINE TACTICS

POP-UP EVENT
Happening at Bugis Mall every weekend. All other people will have a chance to get guided tour, enjoy a 20 minute pool session, and learn more about cuesports. Coaches will also be giving our fellow and blue chips based on age level, beginner and professionals.

DIGITAL TACTICS

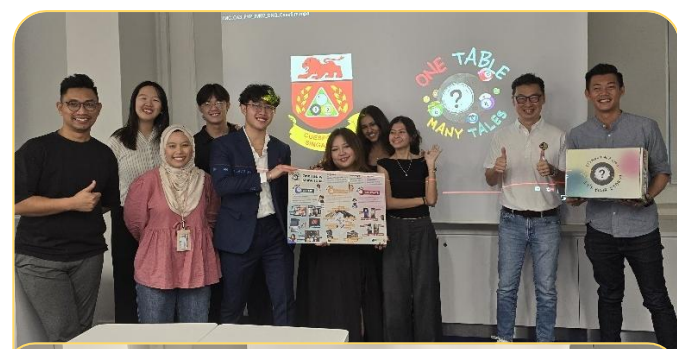
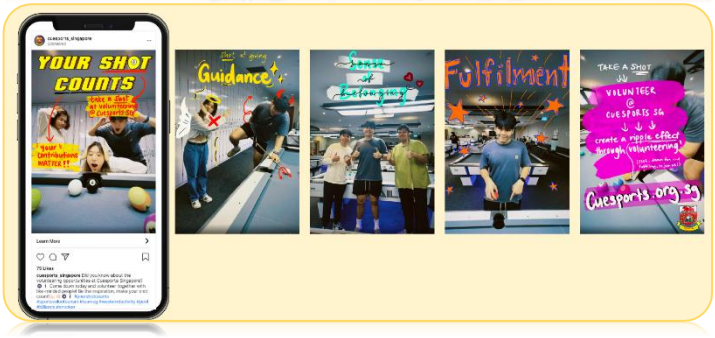
TELEGRAM CHANNEL
We aim to engage Telegram channels to launch our campaigns, maintaining engagement & reach.

INSTAGRAM
We utilized Instagram to craft visually-compelling table-sized content that keeps our audience hooked and evokes engaging content to capture their attention.

TIKTOK
We leveraged Tiktok to produce fast-paced, attention-grabbing content, ensuring our audience remained engaged despite their short attention spans.

CHALLENGES
We incorporated challenges into our strategy to keep players engaged, designing specific competitions for different audiences to help overcome the barriers of entry.

CHALLENGES
In the Yellow and Blue Chip Challenge, competitors will go head-to-head with cues or their skill-based, engaging activities. Friendly matchups—all with the goal of bringing Singaporeans together to a pool of unity.



FUND-RAISING EFFORT

PARTNERSHIP & CAMPAIGN

Date

April 2024 – March 2025

In FY2024, Cuesports Singapore established fundraising as a key performance indicator to ensure the sustainability and continued growth of its programmes. To diversify funding sources beyond SportSG grants, CS engaged in strategic collaborations with existing sponsors and partners through event-based initiatives. Additionally, an online public fundraising campaign was launched to support the development of the National Team, the advancement of the High-Performance Team, and the upgrading of CS Academy facilities. These initiatives have contributed to increased financial support and strengthened partnerships, fostering long-term value for all stakeholders involved.



CUE FOR A CAUSE
YOUR EVERY SHOT COUNTS!

Join our donation drive to build a Centre of Excellence for Cuesports Singapore Academy, providing top tier facilities for aspiring players.

Your support will contribute to creating a dedicated space for training, tournaments, and community development, fostering the future of the sport.



FOR MORE INFORMATION ON HOW TO SUPPORT OUR CAUSE

SCAN QR CODE

EMAIL US AT cue@cuesports.org.sg

<http://tinyurl.com/CS-giving>




CALL FOR Partnership Sponsorship

We're looking for passionate partners and sponsors to join us on an exciting journey in cuesports, events, tournaments, and team apparel!

Whether you're a brand looking to amplify your reach or a business eager to support local talent and community spirit.

This is your chance to make a real impact!

Opportunities available in:

- Event & Tournament Sponsorship
- Athlete & Team Apparel Partnerships
- Product Collaborations
- On-ground Activations & More!

Scan For More info or Contact us today!

Cue@cuesports.org.sg





Thank you for your generous support for our Team Singapore athletes.




CONCLUSION

The CS Marketing & Sponsorship Committee extends its sincere appreciation to all stakeholders whose contributions have been instrumental to our progress. The continued support and strategic direction provided by the CS Board members, the dedication of our secretariat, the commitment of volunteers, and the collaboration of sponsors and partners have collectively enabled the successes achieved this year.

We also warmly thank the public for their growing engagement with our digital platforms. The increasing interest and interaction across our social media channels encourage us to consistently produce relevant and engaging content that promotes the sport and enhances public connection with our work.

Looking ahead, we remain committed to strengthening these efforts in order to attract new sponsors and partners, foster wider appreciation of cuesports, and secure sustainable revenue streams to support the long-term development and operations of Cuesports Singapore.

THANK YOU FOR YOUR GENEROUS SUPPORT!



CORPORATE GOVERNANCE

TERM LIMIT OF BOARD

To encourage leadership renewal and rejuvenation, the term of office for all Board Members elected at the Annual General Meeting and Appointed Board Members shall be two years.

Counting from 2021, Board members may serve a maximum tenure of eight (8) consecutive years on the Board and upon reaching this tenure limit, shall only be eligible for re-election or reappointment to the Board after a lapse of at least two (2) years.

A Board Member may only hold the appointment of Treasurer for a maximum of four (4) consecutive years and may only be considered for re-appointment as a Treasurer after a lapse of at least two (2) years.

BOARD MEETINGS AND ATTENDANCE

The current Board was elected on 24 June 2023 at AGM and a total of 4 board meetings during the financial year 2024/2025. The following sets out the individual Board member and appointed member's attendance at the meetings:

Board Member	Position	Percentage of Attendance
Mr Christopher Chuah Chee Kian	President	100 %
Mr Paul Pang Yue Min	Vice President	100 %
Mr Ivan Lim Wi Aun	Vice President	100 %
Mr Cheung Yew Tak	Vice President	50 %
Mr Sum Kak Seng Vincent	Honorary Secretary	100 %
Ms Yap Siew Peng Cindy	Honorary Treasurer	50 %
Mr Emrys Phua Kang Sheng	Assistant Treasurer	100 %
Mr Ang Chor Ho	Elected Board Member	75 %
Mr Sean Mathews	Elected Board Member	75 %
Mr Sabapathy Ravindranath Vijay*	Independent Board Member	100 %
Mr Teo Chen Wei Terence*	Independent Board Member	50 %
Ms Hong Jia Yu*	Independent Board Member	50 %
Mr Lim Chun Kiat#	Athlete Commission	75 %

* Appointed on 19 July 2023

Elected on 28 July 2023



DISCLOSURE OF REMUNERATION AND BENEFITS RECEIVED BY BOARD MEMBERS

The Board members did not receive any remuneration during the financial year.

STAFFING

The Secretariat of Cuesports Singapore is headed by Mr James Soh Poh Leong, the General Manager, who was appointed on 1 October 2023.

As at 31 March 2025, there were 7 full time and 3 part time staff.

DISCLOSURE OF REMUNERATION OF THREE HIGHEST PAID STAFF

None of the CS's staff receives more than \$100,000 in annual remuneration each.

DISCLOSURE OF THE NUMBER OF PAID STAFF WHO ARE CLOSE MEMBERS OF THE FAMILY OF THE GENERAL MANAGER OR BOARD MEMBERS, WHO RECEIVES REMUNERATION EXCEEDING \$50,000 DURING THE YEAR, IN BANDS OF \$100,000

CS has no paid staff, who are close members of the family of the General Manager or Board members, who receives remuneration exceeding \$50,000 during the year.

RESERVES POLICY

Cuesports Singapore maintains a comprehensive reserve policy designed to ensure the long-term stability and sustainability of its operations. The policy ensures that adequate financial resources are available to support the Association during unforeseen circumstances and to sustain its activities without disruption. As a general guideline, Cuesports Singapore has 0.5 year of operational expenditure kept as reserves. Cuesports Board reviews annually the amount of funds that are required to ensure that they are adequate to fulfil the Association's continuing obligations.

RESERVES POSITION:

	Current Year (31 March 2025)	Previous Year (31 March 2024)	% Increase / (Decrease)
Unrestricted Funds (Reserves)	\$ 387,140	\$ 365,908	
Restricted / Designated Funds:			
- One Team Singapore Funds (OTSF)	\$ 21,500	\$ 23,000	
- Others			
Total Funds	\$ 408,640	\$ 388,908	5.07%
Total Operating Expense	\$ 1,286,995	1,265,518	1.70%
Ratio of Reserves to Annual Operating Expenditure	0.32 : 1	0.31 : 1	

For more information on the Cuesports Singapore's reserves policy and purpose of restricted / designated Funds, please refer to the Financial Statements on Page 78.



LIST OF RELATED ENTITIES OF THE CHARITY

Cuesports Singapore's Board Members have declared as follow:

Name	Position within Cuesports Singapore	Related Charities Name	Position in the Charities
Christopher Chuah Chee Kian	President	Asian Pool Federations Ltd Asian Pool Promotions Pte Ltd	Director Director
Paul Pang Yue Min	Vice President	Asian Pool Federations Ltd Asian Pool Promotions Pte Ltd	Vice President Director
Ivan Lim Wi Aun	Vice President	NIL	NIL
Cheung Yew Tak	Vice President	NIL	NIL
Sum Kak Seng Vincent	Honorary Secretary	NIL	NIL
Yap Siew Peng Cindy	Honorary Treasurer	NIL	NIL
Emrys Phua Kang Sheng	Assistant Treasurer	NIL	NIL
Ang Chor Ho	Board Member	NIL	NIL
Sean Mathews	Board Member	NIL	NIL
Sabapathy Ravindranath Vijay	Independent Board Member	NIL	NIL
Teo Chen Wei Terence	Independent Board Member	NIL	NIL
Hong Jia Yu	Independent Board Member	NIL	NIL
Lim Chun Kiat	Athlete Commission Chairman	NIL	NIL

POLICIES

CHARITIES GOVERNANCE EVALUATION CHECKLIST

In implementing good governance practices, the Association adopted best practices closely aligned to the principles in the Code of Governance for Charities and Institutions of Public Character (“Code”). In adhering to the Charity Council’s requirements that all IPC shall disclose the extent of their compliance with the Code, the Association’s Governance Evaluation Checklist can be found on the Charity Portal Website www.charities.gov.sg.

CONFLICT OF INTEREST POLICY

Board members shall act in the best interests of Cuesports, and the Board shall set clear policies, procedures and take appropriate measures to declare, prevent and address any conflict of interest that may arise. Whenever a member of the Board is in any way, directly or indirectly, has an interest in a transaction or project or other matter to be discussed at a meeting, the member shall disclose the nature of his interest before the discussion on the matter begins. The Board Member concerned shall then offer to withdraw and leave the meeting and not participate in the discussion or vote on the matter. The Board shall decide if this should be accepted.

FINANCE AND FUNDING

Cuesports Singapore is a non-profit organization which financially supported by Annual Grant from Sport Singapore. CS will also seek for donations from members or public in support of its high-performance sports generally.

As a National Sports Association (NSA) under Sport Singapore, a Financial Policies and Procedures are set to use for Cuesports Singapore (the NSA) and its subsidiary (Cuesports Singapore Academy) in its day-to-day operations to meet below objectives:

1. To ensure that the NSA’s financial resources are properly managed and internal controls are in place
2. Assist the NSA in its accountability to stakeholders by stipulating accounting and reporting requirements
3. To ensure consistency of policies and procedures being adopted by the management and its employee.

RESERVES POLICY

Cuesports Singapore maintains a comprehensive reserve policy designed to ensure the long-term stability and sustainability of its operations. The policy ensures that adequate financial resources are available to support the association during unforeseen circumstances and to sustain its activities without disruption.

Below are the key points of our reserves policy:

1. PURPOSE OF RESERVES:

- To provide financial stability and protect the association against unforeseen events such as economic downturns, funding cuts, or unexpected expenses.
- To ensure the association can continue to meet its commitments and obligations to beneficiaries, staff, and other stakeholders.

2. DETERMINATION OF RESERVE LEVELS:

- The reserve level is determined based on a thorough assessment of the association's operating environment, risk factors, and future plans.
- The Board has set a target to maintain reserves equivalent to a minimum of six months of average annual operational expenditure. This level is considered sufficient to cover unexpected expenses and maintain operations during periods of financial uncertainty.
- As of the current fiscal year, the association reserved 32% of its average annual operating expenditure, or around \$408k. This ensures that Cuesports Singapore has a back-up fund which can last for 3.82 months.

3. REVIEW AND ADJUSTMENT OF RESERVE LEVELS:

- The reserve level is reviewed annually by the Board to ensure it remains adequate in light of the association's activities, risk profile, and financial position.
- Adjustments to the reserve level are made based on changes in operational needs, strategic goals, and external conditions.

4. MANAGEMENT AND MONITORING OF RESERVES:

- Reserves are held in a separate bank account to ensure they are readily available and secure.
- Withdrawals from the reserve account require approval from the Board, ensuring that the funds are used appropriately and strategically.



- The financial performance, including reserve levels, is monitored on a quarterly basis to ensure alignment with the association’s financial strategy and goals.

5. USE OF RESERVES:

- Reserves are primarily intended for use in emergency situations or for significant, one-off expenditures that are critical to the association’s mission and cannot be funded through regular income.

6. PURPOSE OF RESTRICTED / DESIGNATED FUND (ONE TEAM SINGAPORE FUND):

- One Team Singapore Fund (“OTSF”) is a matching grant of one dollar for every donation raised by the Association provided by the Singapore Government to contribute to enhance the High-Performance Sport (“HPS”) system for Team Singapore athletes. The donations and grant received for this fund are restricted to all HPS projects and initiatives that contribute to the HPS System.

SAFE SPORTS POLICY

The Safe Sports policy was put into place on November 2022 to ensure that all participants in our community play, practice, compete, officiate, work, volunteer and interact in a positive environment that is free from harassment and abuse and that all are aware of their rights, responsibilities and the standards of behaviour expected of those participating in our sport.

WHISTLE-BLOWING POLICY

The whistleblowing policy is in place to provide a framework to address concerns about possible wrong-doings or improprieties in financial or other matters, and to nurture a culture of integrity and transparency within the Association. Feedback portal is available where any concerned party may email to cue@cuesports.org.sg for any complaints or feedbacks within the association.

THE YEARS AHEAD FOR 2025 / 2026

CUESPORTS SINGAPORE'S FUTURE PLANS AND COMMITMENT

1. To establish the Cuesports Singapore Academy (CSA) in alignment with our vision, mission, and core values.
2. To garner support from donors and partners through OTSF donations and fundraising initiatives.
3. To increase the number of podium-ready and podium-potential national athletes.
4. Continuously organizing both local and regional competitions and increasing the total number of participants, as well as targeting specific individuals.
5. Reaching out to secondary schools and Institutes of Higher Learning (IHLs) to establish a Youth Talent Development programme aimed at identifying potential new athletes and fostering interest in Cuesports.
6. Strengthen social media engagement with the public and boost membership subscriptions.
7. To conduct Level 1 coach training and C Grade Referee Course.

CUESPORTS SINGAPORE'S FUND-RAISING PLANS AND EXPENDITURE PLANS

1. To strengthen our partnerships and leverage competitions like the Singapore Open to attract sponsors and access the One Team Singapore Fund. In addition, we will explore other matching grant opportunities to sustain and grow our Pathway Development initiatives.
2. Major expenses will include enhancing the training environment for athletes both at the Cuesports Singapore Academy and overseas, organising and participating in competitions, and manpower expenses, especially for the High-Performance and Pathway Development teams to support the growth of community and youth athletes.



APPRECIATION

Cuesports Singapore extends its sincere appreciation to all supporters, members, and sponsors whose generous contributions of time, effort, and resources have been vital in advancing our mission and broadening our impact.

By fostering collaborative partnerships, we have built a strong community grounded in shared commitment and diverse support systems. This foundation enables us to pursue our vision through athlete-centric programmes that drive competitive excellence and beyond.

We remain deeply grateful to everyone who has stood with us over the years, whether through volunteering, financial support, or strategic partnerships, and we look forward to continuing this journey together.



GOVERNANCE EVALUATION CHECKLIST (GEC)



GOVERNANCE EVALUATION CHECKLIST (GEC) FOR THE PERIOD APR 2024 - MAR 2025

S/N	Call for Action	Code ID	Did the charity put this principle into Action	If you have indicated "No" or "Partial Compliance", please explain
Principle 1: The charity serves its mission and achieves its objectives.				
1	Clearly state the charitable purposes (For example, vision and mission, objectives, use of resources, activities, and so on) and include the objectives in the charity's governing instrument. Publish the stated charitable purposes on platforms (For example, Charity Portal, website, social media channels, and so on) that can be easily accessed by the public.	1.1	Yes	
2	Develop and implement strategic plans to achieve the stated charitable purposes.	1.2	Yes	
3	Have the Board review the charity's strategic plans regularly to ensure that the charity is achieving its charitable purposes, and monitor, evaluate and report the outcome and impact of its activities.	1.3	Yes	
4	Document the plan for building the capacity and capability of the charity and ensure that the Board monitors the progress of this plan. "Capacity" refers to a charity's infrastructure and operational resources while "capability" refers to its expertise, skills and knowledge.	1.4	Yes	
Principle 2: The charity has an effective Board and Management.				
5	The Board and Management are collectively responsible for achieving the charity's charitable purposes. The roles and responsibilities of the Board and Management should be clear and distinct.	2.1	Yes	
6	The Board and Management should be inducted and undergo training, where necessary, and their performance reviewed regularly to ensure their effectiveness.	2.2	Yes	
7	Document the terms of reference for the Board and each of its committees. The Board should have committees (or designated Board member(s)) to oversee the following areas*, where relevant to the charity: a. Audit b. Finance * Other areas include Programmes and Services, Fund-raising, Appointment/ Nomination, Human Resource, and Investment.	2.3	Yes	
8	Ensure the Board is diverse and of an appropriate size, and has a good mix of skills, knowledge, and experience. All Board members should exercise independent judgement and act in the best interest of the charity.	2.4	Yes	
9	Develop proper processes for leadership renewal. This includes establishing a term limit for each Board member. All Board members must submit themselves for re-nomination and reappointment, at least once every three years.	2.5	Yes	
10	Develop proper processes for leadership renewal. This includes establishing a term limit for the Treasurer (or equivalent position). For Treasurer (or equivalent position) only: a. The maximum term limit for the Treasurer (or equivalent position like a Finance Committee Chairman, or key person on the Board responsible for overseeing the finances of the charity) should be four consecutive years. If there is no Board member who oversee the finances, the Chairman will take on the role. i. After meeting the maximum term limit for the Treasurer, a Board member's reappointment to the position of Treasurer (or an equivalent position) may be considered after at least a two-year break. ii. Should the Treasurer leave the position for less than two years, and when he/she is being re-appointed, the Treasurer's years of service would continue from the time he/she stepped down as Treasurer.	2.6	Yes	
11	Ensure the Board has suitable qualifications and experience, understands its duties clearly, and performs well. a. No staff should chair the Board and staff should not comprise more than one-third of the Board.	2.7	Yes	



12	<p>Ensure the Management has suitable qualifications and experience, understands its duties clearly, and performs well.</p> <p>a. Staff must provide the Board with complete and timely information and should not vote or participate in the Board's decision-making.</p>	2.8	Yes	
13	<p>The term limit for all Board members should be set at 10 consecutive years or less. Re-appointment to the Board can be considered after at least a two-year break.</p> <p>For all Board members:</p> <p>a. Should the Board member leave the Board for less than two years, and when he/she is being re-appointed, the Board member's years of service would continue from the time he/she left the Board.</p> <p>b. Should the charity consider it necessary to retain a particular Board member (with or without office bearers' positions) beyond the maximum term limit of 10 consecutive years, the extension should be deliberated and approved at the general meeting where the Board member is being re-appointed or re-elected to serve for the charity's term of service. (For example, a charity with a two-year term of service would conduct its election once every two years at its general meeting).</p> <p>c. The charity should disclose the reasons for retaining any Board member who has served on the Board for more than 10 consecutive years, as well as its succession plan, in its annual report.</p>	2.9a 2.9b 2.9c	Yes	
14	<p>For Treasurer (or equivalent position) only:</p> <p>d. A Board member holding the Treasurer position (or equivalent position like a Finance Committee Chairman or key person on the Board responsible for overseeing the finances of the charity) must step down from the Treasurer or equivalent position after a maximum of four consecutive years.</p> <p>i. The Board member may continue to serve in other positions on the Board (except the Assistant Treasurer position or equivalent), not beyond the overall term limit of 10 consecutive years, unless the extension was deliberated and approved at the general meeting – refer to 2.9.b.</p>	2.10	Yes	
Principle 3: The charity acts responsibly, fairly and with integrity.				
15	Conduct appropriate background checks on the members of the Board and Management to ensure they are suited to work at the charity.	3.1	Yes	
16	<p>Document the processes for the Board and Management to declare actual or potential conflicts of interest, and the measures to deal with these conflicts of interest when they arise.</p> <p>a. A Board member with a conflict of interest in the matter(s) discussed should recuse himself/herself from the meeting and should not vote or take part in the decision-making during the meeting.</p>	3.2	Yes	
17	Ensure that no Board member is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes	
18	Ensure that no staff is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes	
19	Establish a Code of Conduct that reflects the charity's values and ethics and ensure that the Code of Conduct is applied appropriately.	3.4	Yes	
20	Take into consideration the ESG factors when conducting the charity's activities.	3.5	Yes	
Principle 4: The charity is well-managed and plans for the future.				
21	<p>Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives.</p> <p>a. Ensure the Board approves the annual budget for the charity's plans and regularly reviews and monitors its income and expenditures (For example, financial assistance, matching grants, donations by board members to the charity, funding, staff costs and so on).</p>	4.1a	Yes	
22	<p>Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives.</p> <p>b. Implement appropriate internal controls to manage and monitor the charity's funds and resources. This includes key processes such as:</p> <p>i. Revenue and receipting policies and procedures;</p> <p>ii. Procurement and payment policies and procedures; and</p> <p>iii. System for the delegation of authority and limits of approval.</p>	4.1b	Yes	



23	Seek the Board's approval for any loans, donations, grants, or financial assistance provided by the charity which are not part of the core charitable programmes listed in its policy. (For example, loans to employees/subsidiaries, grants or financial assistance to business entities).	4.2	Yes	
24	Regularly identify and review the key risks that the charity is exposed to and refer to the charity's processes to manage these risks.	4.3	Yes	
25	Set internal policies for the charity on the following areas and regularly review them: a. Anti-Money Laundering and Countering the Financing of Terrorism (AML/CFT); b. Board strategies, functions, and responsibilities; c. Employment practices; d. Volunteer management; e. Finances; f. Information Technology (IT) including data privacy management and cyber-security; g. Investment (obtain advice from qualified professional advisors if this is deemed necessary by the Board); h. Service or quality standards; and i. Other key areas such as fund-raising and data protection.	4.4	Yes	
26	The charity's audit committee or equivalent should be confident that the charity's operational policies and procedures (including IT processes) are effective in managing the key risks of the charity.	4.5	Yes	
27	The charity should also measure the impact of its activities, review external risk factors and their likelihood of occurrence, and respond to key risks for the sustainability of the charity.	4.6	Yes	
Principle 5: The charity is accountable and transparent.				
28	Disclose or submit the necessary documents (such as Annual Report, Financial Statements, GEC, and so on) in accordance with the requirements of the Charities Act, its Regulations, and other frameworks (For example, Charity Transparency Framework and so on).	5.1	Yes	
29	Generally, Board members should not receive remuneration for their services to the Board. Where the charity's governing instrument expressly permits remuneration or benefits to the Board members for their services, the charity should provide reasons for allowing remuneration or benefits and disclose in its annual report the exact remuneration and benefits received by each Board member.	5.2	Yes	
30	The charity should disclose the following in its annual report: a. Number of Board meetings in the year; and b. Each Board member's attendance.	5.3	Yes	
31	The charity should disclose in its annual report the total annual remuneration (including any remuneration received in the charity's subsidiaries) for each of its three highest-paid staff, who each receives remuneration exceeding \$100,000, in incremental bands of \$100,000. Should any of the three highest-paid staff serve on the Board of the charity, this should also be disclosed. If none of its staff receives more than \$100,000 in annual remuneration each, the charity should disclose this fact.	5.4	Yes	
32	The charity should disclose in its annual report the number of paid staff who are close members of the family of the Executive Head or Board members, and whose remuneration exceeds \$50,000 during the year. The annual remuneration of such staff should be listed in incremental bands of \$100,000. If none of its staff is a close member of the family of the Executive Head or Board members and receives more than \$50,000 in annual remuneration, the charity should disclose this fact.	5.5	Yes	
33	Implement clear reporting structures so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively. a. Record relevant discussions, dissenting views and decisions in the minutes of general and Board meetings. Circulate the minutes of these meetings to the Board as soon as practicable.	5.6a	Yes	
34	Implement clear reporting structures so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively. a. The Board meetings should have an appropriate quorum of at least half of the Board, if a quorum is not stated in the charity's governing instrument.	5.6b	Yes	
35	Implement a whistle-blowing policy for any person to raise concerns about possible wrongdoings within the charity and ensure such concerns are independently investigated and follow-up action taken as appropriate.	5.7	Yes	



Principle 6: The charity communicates actively to instil public confidence.

36	Develop and implement strategies for regular communication with the charity's stakeholders and the public (For example, focus on the charity's branding and overall message, raise awareness of its cause to maintain or increase public support, show appreciation to supporters, and so on).	6.1	Yes	
37	Listen to the views of the charity's stakeholders and the public and respond constructively.	6.2	Yes	
38	Implement a media communication policy to help the Board and Management build positive relationships with the media and the public.	6.3	Yes	





**FINANCIAL
HIGHLIGHTS**

OVERVIEW OF FINANCIAL OPERATIONS

AST Corporate Services Pte Ltd and CA Assurance LLP are the external accountant and auditor handling Cuesports Singapore account, respectively.

RESERVES POSITION:

	Current Year (31 March 2025)	Previous Year (31 March 2024)	% Increase / (Decrease)
Unrestricted Funds (Reserves)	\$ 387,140	\$ 365,908	
Restricted / Designated Funds:			
- One Team Singapore Funds (OTSF)	\$ 21,500	\$ 23,000	
- Others			
Total Funds	\$ 408,640	\$ 388,908	5.07%
Total Operating Expense	\$ 1,286,995	1,265,518	1.70%
Ratio of Reserves to Annual Operating Expenditure	0.32 : 1	0.31 : 1	

RESERVES POLICY

Cuesports Singapore maintains a comprehensive reserve policy designed to ensure the long-term stability and sustainability of its operations. The policy ensures that adequate financial resources are available to support the association during unforeseen circumstances and to sustain its activities without disruption. Below are the key points of our reserves policy:

1. PURPOSE OF RESERVES:

- To provide financial stability and protect the association against unforeseen events such as economic downturns, funding cuts, or unexpected expenses.
- To ensure the association can continue to meet its commitments and obligations to beneficiaries, staff, and other stakeholders.

2. DETERMINATION OF RESERVE LEVELS:

- The reserve level is determined based on a thorough assessment of the association's operating environment, risk factors, and future plans.
- The Board has set a target to maintain reserves equivalent to a minimum of six months of average annual operational expenditure. This level is considered sufficient to cover unexpected expenses and maintain operations during periods of financial uncertainty.
- As of the current fiscal year, the association reserved 32% of its average annual operating expenditure, or around \$408k. This ensures that Cuesports Singapore has a back-up fund which can last for 3.82 months.



3. REVIEW AND ADJUSTMENT OF RESERVE LEVELS:

- The reserve level is reviewed annually by the Board to ensure it remains adequate in light of the association's activities, risk profile, and financial position.
- Adjustments to the reserve level are made based on changes in operational needs, strategic goals, and external conditions.

4. MANAGEMENT AND MONITORING OF RESERVES:

- Reserves are held in a separate bank account to ensure they are readily available and secure.
- Withdrawals from the reserve account require approval from the Board, ensuring that the funds are used appropriately and strategically.
- The financial performance, including reserve levels, is monitored on a quarterly basis to ensure alignment with the association's financial strategy and goals.

5. USE OF RESERVES:

- Reserves are primarily intended for use in emergency situations or for significant, one-off expenditures that are critical to the association's mission and cannot be funded through regular income.

6. PURPOSE OF RESTRICTED / DESIGNATED FUND (ONE TEAM SINGAPORE FUND):

- One Team Singapore Fund ("OTSF") is a matching grant of one dollar for every donation raised by the Association provided by the Singapore Government to contribute to enhance the High-Performance Sport ("HPS") system for Team Singapore athletes. The donations and grant received for this fund are restricted to all HPS projects and initiatives that contribute to the HPS System.

FINANCIAL POSITION

In the Financial Year 2024/2025, Cuesports Singapore undertook a comprehensive review of its financial procedures to enhance the planning and control of expenses across all events.

CUESPORTS SINGAPORE ACADEMY (CSA):

- The CSA at Katong officially ceased operations on 4 November 2024. Despite this closure, the average monthly revenue during the period under review showed a modest increase compared to the previous financial year.

- The transition from a net loss in the previous financial year to a surplus in the current year was largely driven by reductions in CSA staff costs and operating expenditures. These cost-saving measures significantly improved operational efficiency and overall financial performance.
- Despite these positive developments, CSA recorded a net surplus of \$15.4K, highlighting the ongoing need for focused financial management and operational efficiency to support further growth.

MAIN ACCOUNT:

- The Main Account achieved a net surplus of \$4.2K for FY 2024/2025, after absorbing a deficit of \$4K from the SSC account.
- Total donations for the year reached \$57,600, marking a significant increase over the previous year.
- NSA also secured \$50,000 in government grants, further strengthening its financial position and supporting key programmes.
- The increase in donations and OTSF matching grants was anticipated and aligns with strategic initiatives aimed at expanding participation in international competitions and overseas athlete training programmes, all managed within planned budgetary constraints.
- Increased funding allocated to the Athlete Development Plan underscores NSA's ongoing commitment to advancing athlete performance and elevating programmes quality.

RESERVES AND OVERALL FINANCIAL HEALTH:

- Total funds for FY 2024/2025 increased by **5.07%** compared to the prior year, reflecting adjustments in both funding sources and expenditure patterns.
- The ratio of reserves to annual operating expenditure improved from 30.73% to 31.75%, reflecting prudent financial management and strategic planning.
- Reserves remain sufficient to cover 3.82 months of operational expenses, an improvement from 3.69 months in the previous financial year, providing a healthy buffer to ensure operational continuity.

OUTLOOK AND STRATEGIC INITIATIVES

- While NSA has successfully managed expenditures within budget for FY 2024/2025, the Board continues to actively pursue diversified revenue streams and strengthen donor engagement to enhance NSA's financial resilience and support expansion of its operational capacity.



- Efforts include exploring new sponsorship opportunities, developing partnerships with corporate and community stakeholders, and leveraging digital fundraising platforms.
- The Board remains committed to fostering long-term relationships with existing and potential donors to secure stable funding for future growth and programmes development.
- These strategic initiatives are designed to ensure NSA's sustainability while enabling continue funding in athlete development, training programmes, and competitive participation both locally and internationally.

EXPENDITURE PLANS

- Major expenses will include enhancing the training environment for athletes both at the Cuesports Singapore Academy and overseas, organising and participating in competitions, and manpower expenses, especially for the High-Performance and Pathway Development teams to support the growth of community and youth athletes.

The following table shows the statement of Comprehensive Income for the period ended 31 March 2025

	ACCOUNTS			
	SSC	Main Account	Training Academy	GRAND TOTAL
INCOME :				
SSC Grants	904,975.72	0.00	0.00	904,975.72
OTSF Donation	59,100.00	0.00	0.00	59,100.00
Donation for High Performance Sports*1	0.00	57,600.00	0.00	57,600.00
General Donation*2	0.00	30,190.00	0.00	30,190.00
MOM Credit	0.00	50,602.41	0.00	50,602.41
Entry Fees	0.00	44,632.00	900.00	45,532.00
Other Income	0.00	9,401.75	0.00	9,401.75
Training Academy Income	0.00	0.00	149,325.30	149,325.30
TOTAL INCOME	964,075.72	192,426.16	150,225.30	1,306,727.18
EXPENDITURE:				
Cost of Good Sold (Purchase of beverages – CSA)	-	-	1,116.16	1,116.16
Salaries / CPF / Benefit – Staff / Coaches	335,365.66	75,013.66	43,896.74	454,276.06
Operating Expenses	193,500.49	12,876.31	6,926.40	213,303.20
Capability Development	2,700.00	0.00	0.00	2,700.00
Local Development	53,935.94	36,520.04	450.00	90,905.98
Coach Development	0.00	0.00	0.00	0.00
Oversea / Training Expenses	45,001.03	58,928.91	0.00	103,929.94
SpexScholarship Disbursement	276,103.13	0.00	0.00	276,103.13
SpexTag Disbursement	26,400.00	0.00	0.00	26,400.00
Depreciation	-	772.63	0.00	772.63
Amortisation (ROUA) – Rental*3	35,145.97	0.00	82,341.61	117,487.58
TOTAL EXPENDITURE	968,152.22	184,111.55	134,730.91	1,286,994.68
Surplus / (Deficit)	(4,076.50)	8,314.61	15,494.39	19,732.50

*1 Donation for High Performance Sports is tax deductible

*2 General Donation – \$30000 (tax-deductible) and \$190 (non-tax-deductible)

*3 Due to changes of FRS116, rental will be recognised as right-of-use asset and will be amortised accordingly.



CUESPORTS SINGAPORE

(Registration No.: S65SS0011D)

FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

CA Assurance LLP

Public Accountants and Chartered Accountants Singapore

CUESPORTS SINGAPORE

(Registration No.: S65SS0011D)

FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

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CUESPORTS SINGAPORE

Registration No. S65SS0011D

STATEMENT BY THE MANAGEMENT COMMITTEE

For the financial year ended 31 March 2025

In the opinion of the Management Committee,

- (a) the financial statements of Cuesports Singapore (the “Society”) are drawn up so as to give a true and fair view of the financial position of the Society as at 31 March 2025 and the financial performance, changes in funds and cash flows of the Society for the year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

On behalf of the Management Committee



Christopher Chuah Chee Kian
President



Yap Siew Peng
Honorary Treasurer

Singapore, 20 June 2025

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
CUESPORTS SINGAPORE**

For the financial year ended 31 March 2025

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Cuesports Singapore (the "Society") which comprise the statement of financial position of the Society as at 31 March 2025, the statement of comprehensive income, statement of changes in funds and the statement of cash flows of the Society for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Society as at 31 March 2025 and of the financial performance, changes in funds and cash flows of the Society for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management Committee is responsible for the other information. The other information comprises the Statement by Management Committee included in pages 1 but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CUESPORTS SINGAPORE

For the financial year ended 31 March 2025

Responsibilities of Management Committee for the Financial Statements

Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of Societies Act, the Charities Act and Regulations and FRSS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, Management Committee is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

The Management Committee's responsibilities include overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
CUESPORTS SINGAPORE**

For the financial year ended 31 March 2025

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- a) The use of donation moneys was not in accordance with the objectives of the Fund as required under regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- b) The Fund has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of Public Character) Regulations.

There is no fund-raising activities for the charity during the period 1 April 2024 to 31 March 2025.



CA Assurance LLP
Public Accountants and
Chartered Accountants

Singapore, 20 June 2025

CUESPORTS SINGAPORE*Registration No. S65SS0011D***STATEMENT OF COMPREHENSIVE INCOME***For the financial year ended 31 March 2025*

	Note	2025 S\$	2024 S\$
Income	4	1,306,727	1,208,204
Less: Expenses			
Air ticket and overseas expenses		308,790	236,149
Depreciation of plant and equipment	9	772	1,923
Depreciation of right-of-use asset	14	117,488	176,231
Employee benefits	5	486,036	437,575
Finance cost	6	2,403	11,367
Rental	14	65,500	75,441
Other operating expenses	7	306,006	326,832
		1,286,995	1,265,518
Surplus/(Deficit) before income tax		19,732	(57,314)
Income tax expense	8	-	-
Surplus/(Deficit) for the year		19,732	(57,314)

The accompanying notes form an integral part of these financial statements.

CUESPORTS SINGAPORE

Registration No. S65SS0011D

STATEMENT OF FINANCIAL POSITION

As at 31 March 2025

	Note	2025 S\$	2024 S\$
ASSETS			
Non-current assets			
Property, plant and equipment	9	-	772
Right-of-use asset	14	-	117,488
		<u>-</u>	<u>118,260</u>
Current assets			
Account receivables		17,072	3,027
Other receivables	10	11,615	43,168
Cash and cash equivalents	11	638,048	608,759
		<u>666,735</u>	<u>654,954</u>
Total assets		<u>666,735</u>	<u>773,214</u>
FUNDS AND LIABILITIES			
Funds			
Unrestricted fund		387,140	365,908
Restricted funds	12	21,500	23,000
Total funds		<u>408,640</u>	<u>388,908</u>
Non-current liabilities			
Lease liability	14	-	-
Current liabilities			
Other payables	13	258,095	262,851
Lease liability	14	-	121,455
		<u>258,095</u>	<u>384,306</u>
Total liabilities		<u>258,095</u>	<u>384,306</u>
Total funds and liabilities		<u>666,735</u>	<u>773,214</u>

The accompanying notes form an integral part of these financial statements.

CUESPORTS SINGAPORE*Registration No. S65SS0011D***STATEMENT OF CHANGES IN FUNDS***For the financial year ended 31 March 2025*

	Unrestricted Funds S\$	Restricted Funds S\$	Total S\$
<u>2024</u>			
At 1 April 2023	440,322	5,900	446,222
(Deficit) / Surplus for the year	<u>(74,414)</u>	<u>17,100</u>	<u>(57,314)</u>
At 31 March 2024	<u>365,908</u>	<u>23,000</u>	<u>388,908</u>
<u>2025</u>			
At 1 April 2024	365,908	23,000	388,908
Surplus/ (Deficit) for the year	<u>21,232</u>	<u>(1,500)</u>	<u>19,732</u>
At 31 March 2025	<u>387,140</u>	<u>21,500</u>	<u>408,640</u>

The accompanying notes form an integral part of these financial statements.

CUESPORTS SINGAPORE

Registration No. S65SS0011D

STATEMENT OF CASH FLOWS

For the financial year ended 31 March 2025

	Note	2025 S\$	2024 S\$
Cash flows from operating activities			
Surplus/(Deficit) for the year		19,732	(57,314)
Adjustments for:			
Depreciation of property, plant and equipment	9	772	1,923
Depreciation of right-of-use asset	14	117,488	176,231
Interest expense	6	2,403	11,367
		<u>140,395</u>	<u>132,207</u>
Changes in working capital:			
Trade and other receivables		17,508	(9,524)
Other payables		(4,756)	47,628
Net cash generated from operating activities		<u>153,147</u>	<u>170,311</u>
Cash flows from investing activities			
Acquisition of plant and equipment	9	-	(1,545)
Net cash used in investing activities		<u>-</u>	<u>(1,545)</u>
Cash flows from financing activities			
Payment of principal portion of lease liabilities		(121,455)	(174,040)
Interest expense on lease liabilities		(2,403)	(11,367)
Net cash used in financing activities		<u>(123,858)</u>	<u>(185,407)</u>
Net increase in cash and cash equivalents			
Cash and cash equivalents at 1 April		608,759	625,400
Cash and cash equivalents at 31 March	11	<u>638,048</u>	<u>608,759</u>

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. Corporate information

Cuesports Singapore (the “Society”) is incorporated and domiciled in Singapore.

The address of its registered office and principal place of business at 3 Stadium Drive, #01-33 Sports Hub, Singapore 397630.

The principal activities of the Society are those of providing billiards and snooker facilities, and to provide tournaments for its members.

There have been no significant changes in the nature of these activities during the financial year.

The Society had been accorded the status of an Institution of a Public Character (IPC) for the period from 15 April 2024 to 15 April 2026.

2. Material accounting policy information

2.1 Basis of preparation

The financial statements of the Society have been drawn up in accordance with Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (S\$), which is the Society’s functional currency.

The financial statements of the Society have been prepared on the basis that it will continue to operate as a going concern.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Society has adopted all the new and amended standards which are relevant to the Society and are effective for annual financial periods beginning on or after 1 April 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Society.

2.3 Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The management committee expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.4 Foreign currency transactions and balances

Transactions in foreign currencies are measured in the functional currency of the Society and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting year are recognised in profit or loss.

2.5 Government grants

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

When loans or similar assistance are provided by governments or related institutions with an interest rate below the current applicable market rate, the effect of this favourable interest is regarded as additional government grant.

2.6 Income recognition

Revenue is measured based on the consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Society satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Government grant

Government grants are recognised at fair value when there is reasonable assurance that the conditions attaching to them will be complied with and that the grants will be received. Grants in recognition of specific expenses are recognised in profit or loss on a systematic basis the periods necessary to match them with the related costs that they are intended to compensate.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.6 Income recognition (continued)

Donations

Donation is recognised at point in time when the Society received the cash donation.

Affiliation fee

Affiliation fee is recognised on receipt basis.

Entry fee

Entry fee for tournament and events are recognised as income when the events take place.

Training academy income

Training academy income is recognised when the services have been performed and rendered.

Sales of drinks

Income is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied.

2.7 Employee benefits

Defined contribution plans

The Society makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.8 Income taxes

The Society is a registered charity under the Charities Act 1994 and is exempted from income tax under Section 13(1)(zm) of the Income Tax Act 1947.

NOTES TO THE FINANCIAL STATEMENTS*For the financial year ended 31 March 2025*

2. Material accounting policy information (continued)**2.9 Provisions**

Provisions are recognised when the Society has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.10 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

	Useful lives
Computers	1 years
Furniture and fittings	3 years
Office equipment	3 years
Renovation	3 years
Sports equipment	3 years

The residual value, useful lives and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.11 Impairment of non-financial assets

The Society assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Society makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.12 Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Society measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.12 Financial assets (continued)

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the Society's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The Society only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

2.13 Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Society becomes a party to the contractual provisions of the financial instrument. The Society determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.14 Impairment of financial assets

The Society recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Society expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Society applies a simplified approach in calculating ECLs. Therefore, the Society does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Society has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Society considers a financial asset in default when contractual payments are 60 days past due. However, in certain cases, the Society may also consider a financial asset to be in default when internal or external information indicates that the Society is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Society. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.15 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand which are subject to an insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Society's cash management.

NOTES TO THE FINANCIAL STATEMENTS*For the financial year ended 31 March 2025*

2. Material accounting policy information (continued)

2.16 Leases – as lessee

The Society assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Society applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Society recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Society recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Society at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.11.

Lease liabilities

At the commencement date of the lease, the Society recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Society and payments of penalties for terminating the lease, if the lease term reflects the Society exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Society uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.16 Leases – as lessee (continued)

determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Society applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2.17 Fund

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Management. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Management retains full control over the use of unrestricted funds for any of the Society's purposes.

Transfer of funds

Generally, transfer of funds within the Society involve the transfer of available funds of the Society to the designated fund at the discretion of the management as and when it is deemed appropriate and in furtherance of the objectives and purposes of the designated funds. Approval of transfer is made through a resolution passed by the Management Committee of the Society.

2.18 Fair value

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

2.19 Conflict of interest policy

Management Committee (the "MC") members are expected to avoid actual and perceived conflicts of interest. Where MC members have personal interest in business transactions or contracts that the Society may enter into, or have vested interest in other organisations that the Society have dealings with or is considering to enter into joint ventures with, they are expected to declare such interests to the MC as soon as possible and abstain from discussion and decision-making on the matter. Where such conflicts exist, the MC will evaluate whether any potential conflicts of interest will affect the continuing independence of MC members and whether it is appropriate for the MC member to continue to remain on the MC.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

2. Material accounting policy information (continued)

2.20 Related party

Related parties include all of the following:

- a) A person or a close member of that person's family is related to the Society if that person:
 - i. has control or joint control over the Society;
 - ii. has significant influence over the Society; or
 - iii. is a member of the key management personnel of the Society or of a parent of the Society.
- b) An entity is related to the Society if any of the following conditions applies:
 - i. the entity and the Society are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - ii. one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - iii. both entities are joint ventures of the same third party.
 - iv. one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - v. the entity is a post-employment benefit plan for the benefit of employees of either the Society or an entity related to the Society. If the Society is itself such a plan, the sponsoring employers are also related to the Society.
 - vi. the entity is controlled or jointly controlled by a person identified in (a).
 - vii. a person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - viii. the entity, or any member of a group of which it is a part, provides key management personnel services to the Society or to the parent of the Society.

NOTES TO THE FINANCIAL STATEMENTS*For the financial year ended 31 March 2025*

3. Significant accounting judgements and estimates

The preparation of the Society's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting year. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying accounting policies

Management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Society based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Society. Such changes are reflected in the assumptions when they occur. There are no key sources of estimation uncertainty to be disclosed as at 31 March 2025.

4. Income

	2025	2024
	S\$	S\$
Affiliation fee income	5,250	4,200
Course/Training fee	1,440	-
Donations (tax-deductible)	87,600	-
Donations (non-tax-deductible)	190	46,200
Entry fees	45,532	38,956
Government assistance	50,602	-
Locker fee	50	950
Member fee	2,420	5,070
Sales of drinks	3,918	7,185
SportSG grant	964,076	880,497
Training academy income	137,572	221,291
Other income	8,077	3,855
	<u>1,306,727</u>	<u>1,208,204</u>

CUESPORTS SINGAPORE

Registration No. S65SS0011D

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

5. Employee benefits

	2025 S\$	2024 S\$
Staff salaries and bonus	423,964	381,256
Central Provident Fund Contributions	62,072	56,319
	<u>486,036</u>	<u>437,575</u>

The remuneration band of the top three paid staff is as follows:

	2025 S\$	2024 S\$
<u>Remuneration band</u>		
Remuneration range below S\$100,000	3	3
Remuneration range S\$100,000 - S\$200,000	<u>-</u>	<u>-</u>

6. Finance cost

	2025 S\$	2024 S\$
Interest expenses on lease liabilities	<u>2,403</u>	<u>11,367</u>

7. Other operating expenses

	2025 S\$	2024 S\$
Advertising and publicity expenses	6,155	4,810
Awards, trophies and prizes, referee fees and tournament expenses	104,258	85,933
Athletes' subsidy	26,400	38,400
Coaching fees	15,347	17,510
Medical and transport	9,550	10,007
Professional fees	52,915	82,657
Reinstatement & disposal	12,556	-
Repair and maintenance	667	5,969
Training incentive	38,137	34,571
Utilities charges	15,557	24,219
Others	24,464	22,756
	<u>306,006</u>	<u>326,832</u>

CUESPORTS SINGAPORE

Registration No. S65SS0011D

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

8. Income tax expense

The Society is a registered charity under the Charities Act 1994. No provision for taxation has been made in the financial statements as the Society is exempt from income tax in accordance with the provisions of the Income Tax Act.

9. Property, plant and equipment

	Computers	Furniture and Fittings S\$	Office equipment S\$	Renovation S\$	Sports equipment S\$	Total S\$
Cost						
At 1.4.2023	9,182	1,375	16,607	53,603	7,080	87,847
Additions	1,545	-	-	-	-	1,545
Disposals	-	-	-	-	-	-
At 31.3.2024	10,727	1,375	16,607	53,603	7,080	89,392
At 1.4.2024	10,727	1,375	16,607	53,603	7,080	89,392
Additions	-	-	-	-	-	-
Disposals	(2,228)	(675)	(5,074)	(53,603)	(4,567)	(66,147)
At 31.3.2025	8,499	700	11,533	-	2,513	23,245
Accumulated depreciation						
At 1.4.2023	8,103	1,375	16,607	53,603	7,009	86,697
Depreciation	1,852	-	-	-	71	1,923
Disposals	-	-	-	-	-	-
At 31.3.2024	9,955	1,375	16,607	53,603	7,080	88,620
At 1.4.2024	9,955	1,375	16,607	53,603	7,080	88,620
Depreciation	772	-	-	-	-	772
Disposals	(2,228)	(675)	(5,074)	(53,603)	(4,567)	(66,147)
At 31.3.2025	8,499	700	11,533	-	2,513	23,245
Carrying amount						
At 31.3.2024	772	-	-	-	-	772
At 31.3.2025	-	-	-	-	-	-

CUESPORTS SINGAPORE

Registration No. S65SS0011D

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

10. Other receivables

	2025 S\$	2024 S\$
Deposits	5,180	29,295
Prepayment	6,435	10,450
Others	-	3,423
	<u>11,615</u>	<u>43,168</u>

The carrying amounts of other receivables approximate their fair value.

Other receivables are denominated in Singapore dollars.

11. Cash and cash equivalents

	2025 S\$	2024 S\$
Cash in bank	637,148	606,909
Cash on hand	900	1,850
	<u>638,048</u>	<u>608,759</u>

The carrying amounts of cash and cash equivalents approximate their fair value.

Cash and cash equivalents are denominated in Singapore dollars.

12. Restricted Funds

	2025 S\$	2024 S\$
<u>Donation</u>		
Balance at beginning of year	23,000	2,950
OTSF donation received	36,100	23,000
Donation for High-Performance Sport	21,500	23,000
Donation Utilisation	(59,100)	(25,950)
Balance at end of year	<u>21,500</u>	<u>23,000</u>
<u>Matching grant</u>		
Balance at beginning of year	-	2,950
OTSF Matching Grant received	59,100	23,000
Donation Utilisation	(59,100)	(25,950)
Balance at end of year	<u>-</u>	<u>-</u>
Total Restricted Fund	<u>21,500</u>	<u>23,000</u>

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

13. Other payables

	2025	2024
	S\$	S\$
Accruals	228,802	247,419
CPF payables	8,343	11,444
Deposit	3,390	-
Others	17,560	3,988
	<u>258,095</u>	<u>262,851</u>

The carrying amounts of other payables approximate their fair value.

Other payables are denominated in Singapore dollars.

14. LeaseSociety as a lessee

The Society has lease contracts for offices and printers. The Society's obligations under these leases are secured by the lessor's title to the leased assets. The Society is restricted from assigning and subleasing the leased assets.

(a) Carrying amounts of right-of-use assets

	2025	2024
	S\$	S\$
<u>Leasehold buildings</u>		
Cost		
At 1 April	334,890	247,025
Additions	-	87,865
Disposals	<u>(334,890)</u>	<u>-</u>
At 31 March	<u>-</u>	<u>334,890</u>
Accumulated depreciation		
At 1 April	217,402	41,171
Depreciation	117,488	176,231
Disposals	<u>(334,890)</u>	<u>-</u>
At 31 March	<u>-</u>	<u>217,402</u>
Carrying amounts		
At 31 March	<u>-</u>	<u>117,488</u>

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NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

14. Lease (continued)

(b) Lease liabilities

The carrying amounts of lease liabilities and the movements during the year are disclosed as follows:

	2025 S\$	2024 S\$
Lease liabilities		
- Current	-	121,455
- Non-current	-	-
	<u>-</u>	<u>121,455</u>

A reconciliation of liabilities arising from financing activities is as follows:

	1 April 2024 S\$	Cash Flows S\$	Non-cash items			31 March 2025 S\$
			Acquisition S\$	Accretion of interests S\$	Others S\$	
<u>Lease liabilities</u>						
Current	121,455	(123,858)	-	2,403	-	-
Non-current	-	-	-	-	-	-
	<u>121,455</u>	<u>(123,858)</u>	<u>-</u>	<u>2,403</u>	<u>-</u>	<u>-</u>

	1 April 2023 S\$	Cash Flows S\$	Non-cash items			31 March 2024 S\$
			Acquisition S\$	Accretion of interests S\$	Others S\$	
<u>Lease liabilities</u>						
Current	122,397	(185,407)	51,643	11,367	121,455	121,455
Non-current	85,233	-	36,222	-	(121,455)	-
	<u>207,630</u>	<u>(185,407)</u>	<u>87,865</u>	<u>11,367</u>	<u>-</u>	<u>121,455</u>

(c) Amount recognised in profit or loss

	2025 S\$	2024 S\$
Depreciation of right-of-use assets	117,488	176,231
Interest expense on lease liabilities	2,403	11,367
Expense related to short-term leases not included in lease liabilities	65,500	75,441
Total amount recognised in profit or loss	<u>185,391</u>	<u>236,039</u>

(d) Total cash outflow

During the financial year, the Society had total cash outflows for leases of S\$189,358 (2024: S\$260,848).

NOTES TO THE FINANCIAL STATEMENTS*For the financial year ended 31 March 2025*

15. Significant related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following transactions with related parties took place at terms agreed between the parties during the financial year:

	2025 S\$	2024 S\$
Other income	1,300	-
Event expenses	16,050	16,160
Repair and maintenance expenses	8,794	12,316
Training facility	2,205	-
	<u>2,205</u>	<u>-</u>

16. Financial risk management

The Society activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk, liquidity risk and market risk (including interest rate risk and foreign currency risk).

The management committee review and agree policies and procedures for the management of these risks, which are executed by the management team. It is throughout the current financial year, the Society's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Society's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Society's exposure to these financial risks or the manner in which it manages and measures the risks.

a) Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Society. The Society's exposure to credit risk arises primarily from trade and other receivables. For other financial assets, the Society minimises credit risk by dealing exclusively with high credit rating counterparties.

The Society has adopted a policy of only dealing with creditworthy counterparties. The Society performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

The Society considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

16. Financial risk management (continued)

a) Credit risk (continued)

The Society has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 60 days, default of interest due for more than 30 days or there is significant difficulty of the counterparty.

The Society has no significant concentration of credit risk. The Society has credit policies and procedures in place to minimise and mitigate its credit risk exposure.

b) Liquidity risk

Liquidity risk refers to the risk that the Society will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Society's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. The Society's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities. The Society finances its working capital requirements through a combination of funds generated from operations and bank borrowings. The management committee is satisfied that funds are available to finance the operations of the Society.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Society's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

	Carrying amount S\$	Contractual cash flows S\$	One year or less S\$	One to five years S\$
2025				
<u>Financial assets</u>				
Trade and other receivables	28,687	28,687	28,687	-
Cash and cash equivalents	638,048	638,048	638,048	-
Total undiscounted financial assets	666,735	666,735	666,735	-
<u>Financial liabilities</u>				
Other payables	258,095	258,095	258,095	-
Lease liability	-	-	-	-
Total undiscounted financial liabilities	258,095	258,095	258,095	-
Total net undiscounted financial assets/(liability)	408,640	408,640	408,640	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2025

16. Financial risk management (continued)

b) Liquidity risk (continued)

	Carrying amount S\$	Contractual cash flows S\$	One year or less S\$	One to five years S\$
2024				
<u>Financial assets</u>				
Other receivables	46,195	46,195	46,195	46,195
Cash and cash equivalents	608,759	608,759	608,759	608,759
Total undiscounted financial assets	654,954	654,954	654,954	654,954
<u>Financial liabilities</u>				
Other payables	262,851	262,851	262,851	262,851
Lease liability	121,455	123,859	123,859	121,455
Total undiscounted financial liabilities	384,306	386,710	386,710	384,306
Total net undiscounted financial assets	270,648	268,244	268,244	270,648

c) Market risk

Market risk is the risk that changes in market prices, such as interest rates and foreign exchange rates will affect the Society's income. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Society's financial instruments will fluctuate because of changes in market interest rates. The Society's exposure to interest rate risk arises primarily from cash and cash equivalents.

The Society does not expect any significant effect on the Society's profit or loss arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the financial year.

Foreign currency risk

The Society's foreign exchange risk results mainly from cash flows from transactions denominated in foreign currencies. At present, the Society does not have any formal policy for hedging against currency risk. The Society ensures that the net exposure is kept to an acceptable level by buying or selling foreign currencies at spot rates, where necessary, to address short term imbalances.

The Society has minimum exposure to foreign currency risk as transactions are mainly denominated in Singapore dollars.

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Registration No. S65SS0011D

NOTES TO THE FINANCIAL STATEMENTSFor the financial year ended 31 March 2025

17. Financial Instruments by category

At the reporting date, the aggregate carrying amounts of loans and receivables and financial liabilities at amortised cost were as follows:

	2025	2024
	S\$	S\$
Financial assets measured at amortised cost		
Trade and other receivables	28,687	46,195
Cash and cash equivalents	638,048	608,759
Total financial assets measured at amortised cost	<u>666,735</u>	<u>654,954</u>
Financial liabilities measured at amortised cost		
Other payables	258,095	262,851
Lease liabilities	-	121,455
Total financial liabilities measured at amortised cost	<u>258,095</u>	<u>384,306</u>

18. Events occurring after the reporting period

On 15 May 2025, the Society entered into a new lease agreement for Sports & Recreation Training Centre and Ancillary Office located at 371 Tanjong Katong Road, Singapore 437128. The lease term is 25 months and 17 days, with monthly rental payments of S\$30,000.

19. Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the Management Committee of the Society on [20 June 2025](#)

CUESPORTS SINGAPORE

Registration No. S65SS0011D

DETAILED INCOME STATEMENT

For the financial year ended 31 March 2025

	2025	2024
	S\$	S\$
Income		
Affiliation fee income	5,250	4,200
Course/Training fee	1,440	-
Donations (tax-deductible)	87,600	-
Donations (non-tax-deductible)	190	46,200
Entry fees	45,532	38,956
Government assistance	50,602	-
Locker fee	50	950
Member fee	2,420	5,070
Sales of drinks	3,918	7,185
SportSG grant	964,076	880,497
Training academy income	137,572	221,291
Other income	8,077	3,855
	1,306,727	1,208,204
Expenses		
Advertising and publicity expenses	6,155	4,810
Air tickets and overseas expenses	308,790	236,149
Athletes' subsidy	26,400	38,400
Awards, trophies and prizes, referee fees and tournament expenses	104,258	85,933
Bank charges	716	885
Central Provident Fund Contributions	62,072	56,319
Coaching fees	15,347	17,510
Cost of selling drinks	1,116	2,248
Depreciation of plant and equipment	772	1,923
Depreciation of right-of-use asset	117,488	176,231
Event expenses	533	232
Interest expense on lease liabilities	2,403	11,367
Insurance expenses	1,251	1,265
Medical & transport claims	9,550	10,007
Membership renewal fee	1,562	2,250
Miscellaneous expenses	190	1,780
Office expenses	6,899	5,239
Official course fees	1,740	-
Postage & courier charges	-	157
Printing, stationery and office supplies	2,908	3,249
Professional fees	52,915	82,657
Refreshment & entertainment	1,738	2,023
Rental	65,500	75,441
Repair and maintenance	667	5,969
Reinstatement & disposal	12,556	-
Staff salaries & bonus	423,964	381,256
Staff work pass processing fee	296	-
Storage expense	2,858	-
Telecommunication expenses	2,657	3,428
Training incentive	38,137	34,571
Utilities charges	15,557	24,219
	1,286,995	1,265,518
Surplus/(Deficit) before income tax	19,732	(57,314)

This page does not form part of the audited financial statements.

CUESPORTS SINGAPORE

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CORPORATE DATA

As at 31 March 2025

CUESPORTS SINGAPORE**LIST OF BOARD MEMBERS**

<u>Name</u>	<u>Position held</u>
Christopher Chuah Chee Kian	President
Paul Pang Yue Min	Vice President
Ivan Lim Wi Aun	Vice President
Cheung Yew Tak	Vice President
Sum Kak Seng Vincent	Honorary Secretary
Yap Siew Peng	Honorary Treasurer
Phua Kang Sheng Emrys	Assistant Treasurer
Ang Chor Ho	Board Member
Sean Mathews	Board Member
Sabapathy Ravindranath Vijay	Appointed Board Member
Teo Chen Wei Terence	Appointed Board Member
Hong JiaYu	Appointed Board Member
Lim Chun Kiat	Appointed Board Member

Auditor

CA Assurance LLP
Public Accountant and Chartered Accountants Singapore
6001 Beach Road, #14-03 Golden Mile Tower,
Singapore 199589

Registered Office

3 Stadium Drive, #01-33 Sports Hub
Singapore 397630

Principal Banker

United Overseas Bank Limited
DBS Bank Ltd



Cuesports Singapore

Charity Registration | UEN No. S65SS0011D



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